



A Report from the University of Vermont Transportation Research Center

Examining the Potential Impacts of Maintenance Investment and Capital Reinvestment in Vermont's Roadway Infrastructure Network

Final Report

TRC Report 17-001
January 2017

Karen Sentoff, James Sullivan, David C. Novak, & Jonathan Dowds

Examining the Potential Impacts of Maintenance Investment and Capital Reinvestment in Vermont's Roadway Infrastructure Network

January 6, 2017

Prepared by:

Karen Sentoff
James Sullivan
David Novak
Jonathan Dowds

Transportation Research Center
University of Vermont Farrell Hall
210 Colchester Avenue
Burlington, VT 05405

<http://www.uvm.edu/trc/research-reports/>

Acknowledgements

The authors would like to acknowledge Vermont Agency of Transportation for providing funding for this work.

Disclaimer

The information contained in this report was compiled for the use of the Vermont Agency of Transportation. Conclusions and recommendations contained herein are based upon the research data obtained and the expertise of the researchers, and are not necessarily to be construed as Agency policy. This report does not constitute a standard, specification, or regulation. The Vermont Agency of Transportation assumes no liability for its contents or the use thereof.”

Table of Contents

Acknowledgements	3
List of Tables.....	5
List of Figures	5
Executive Summary.....	6
1 Introduction	7
2 Background and Literature Review	9
2.1 Current State of Practice	9
2.2 Vermont’s Strategic Investment Approach.....	10
2.3 Potential Disinvestment Strategies.....	11
2.4 Implications of Disinvestment for Vulnerable Populations.....	21
3 Description of Data	25
3.1 American Community Survey.....	25
3.2 VAOT Capital Investments.....	26
3.3 Other Data Resources.....	26
4 Methodology	27
4.1 Identifying Candidate Corridors with the Network Robustness Index, the Critical Closeness Accessibility, and Budgets	27
4.2 Evaluating Vulnerability of Vermont Populations.....	29
4.3 Determining the Effect of Disinvestment on Vulnerable Populations.....	32
5 Results	34
5.1 Candidate Disinvestment Corridors.....	34
5.2 Identifying Locations in the State with the most Vulnerable Populations	43
6 Disinvestment Corridor Case Studies	50
6.1 Candidate Disinvestment Corridor: Route 7B.....	50
6.2 Candidate Disinvestment Corridor: Route 65	51
6.3 Candidate Disinvestment Corridor: US 2.....	51
7 Conclusions and Recommendations	52
8 References.....	54
Appendices	56
Appendix A. ACS Detailed Data Resources.....	57

List of Tables

Table 1. VAOT Project Prioritization Scoring	11
Table 2. Disinvestment Strategy Cases from NCHRP and Literature	15
Table 3. Metrics for Identifying Vulnerable Populations Defined from the Literature.....	23
Table 5. Subset of Vulnerability Metrics Considered for Vermont	30
Table 6. Candidate Disinvestment Corridors (State, US, and Interstate Highways)	36
Table 7. Disinvestment Scenarios for Town Highway Candidate Corridors	37
Table 8. Selection of Candidate Corridors with One or More Bridges	42
Table 9. Vulnerability Assessment of Candidate Corridors for State Roadways	45
Table 10. Vulnerability Assessments for Candidates with Town Highway Designations	46

List of Figures

Figure 1. Disinvestment strategies for transportation assets.....	13
Figure 2. Disinvestment candidate corridors for any one of the four scenarios across the state of Vermont.....	35
Figure 3. Vulnerability index calculated for each town across the state of Vermont.	44

Executive Summary

The United States is facing a serious crisis with respect to transportation funding. Many infrastructure components, including roadways, bridges, and transit systems are dated, worn down and/or are functioning below baseline performance threshold levels. Traditional revenue sources such as gas taxes, vehicle tolls, and Highway Trust Fund (HTF) distributions are not providing adequate revenue streams to keep up with increasing infrastructure maintenance and repair costs. Even with the passage of the recent federal transportation funding bill in 2015, federal and state agencies are struggling to keep up with the increasing capital requirements needed to improve, replace, rehabilitate, and/or maintain aging and heavily used transportation assets. This funding crisis has put intense pressure on transportation agencies to come up with newer, more innovative funding strategies. One such innovative funding strategy is referred to as *strategic reinvestment / disinvestment*.

Conventional transportation investment alternatives are typically categorized as either maintenance, repair, replacement, or expansion. Conversely, disinvestment alternatives are categorized as deferment of action, modification of standards, decommissioning assets, or a change of jurisdiction. To fully evaluate all possible investment alternatives, decision-makers should consider both conventional investment strategies as well as disinvestment strategies. Strategic reinvestment / disinvestment generally involves: 1) clearly prioritizing transportation goals and objectives, 2) identifying the projects and/or assets that are most important with respect to obtaining various goals *as well* as projects and/or assets that are the least important or least critical in obtaining those goals, 3) and then consciously defunding or reducing funding allocated to lower priority transportation assets and ideally reinvesting those savings into higher-priority assets.

This report summarizes the current state of practice related to the implementation of different reinvestment / disinvestment strategies at the state level and examines how some of these strategies may be employed in the state of Vermont. In this report, we not only identify candidate corridors for disinvestment based on quantifiable measures of how critical or important the corridors are to traffic flow throughout the roadway network as a whole, but we also consider how disinvestments might impact access to critical services (i.e. access to hospitals and police / fire services), and whether or not the disinvestment might have a disproportionate impact on vulnerable populations in the state.

1 Introduction

Throughout the United States (U.S.), the organizations responsible for building and maintaining transportation infrastructure are faced with ever-growing fiscal constraints. Even with the 2015 transportation bill in place, the maintenance and rehabilitation of the nation's transportation infrastructure is underfunded and falls short of the baseline level of funding needed by over \$170 billion (Herszenhorn 2015). Improvements in fuel economy and changing driving behaviors have led to decreasing revenues from gasoline and diesel sales taxes. In addition, revenues have not kept pace with inflation and the growing needs for rehabilitation of the nation's aging infrastructure. Consequently, a large and growing imbalance exists between the revenue raised from conventional transportation funding mechanisms and the capital requirements needed to improve, replace, rehabilitate, and maintain the nation's vast transportation assets.

In response to this imbalance, transportation investment strategies have shifted away from the capacity-expansion-based approaches to more innovative approaches focused on the most important or "most critical" infrastructure components. These investment strategies are fundamentally different from the traditional expansion-based strategies in that they shift investments away from assets that are not critical toward a targeted subset of the most important infrastructure assets.

Like many states in the U.S., Vermont faces challenges in determining how best to allocate its limited transportation budget to a growing list of infrastructure needs. For example, according to the 2012 Vermont Transportation Funding Options Report (CTF, 2012), a funding gap of approximately \$240 million per year was forecast between 2014 and 2018. The gap is created by decreasing revenue and inflation coupled with a surge of future improvement needs, and represents the difference in funding that is needed to maintain, operate and administer the state's transportation system and revenue estimates for the same time period. Disinvestment is a strategy that could help the agency close this gap.

To better align transportation infrastructure investment decisions with the state's strategic priorities, the Vermont Long Range Transportation Business Plan specifically calls for the exploration of a policy of strategic disinvestment;

Consider development of a "strategic disinvestment" policy for transportation infrastructure and services whose maintenance, preservation, and/or operating costs

significantly exceed the value of their economic and social benefits (RSG 2009).

As states like Vermont consider implementing disinvestment strategies with respect to prioritizing transportation infrastructure investment decisions, the possible negative consequences associated with those strategies should also be considered; particularly in the context of whether disinvestment decisions may disproportionately impact populations that are classified as “vulnerable”. Vulnerable populations include the elderly, ethnic minorities, the mentally ill, the chronically ill, the physically disabled, and the economically disadvantaged (American Journal of Managed Care 2006). In this report, we identify candidate corridors for disinvestment in the state of Vermont based on four different disinvestment scenarios, and then evaluate whether or not disinvestment within each corridor is likely to disproportionately impact vulnerable populations. The specific objectives of this research effort are:

1. Review and document strategies for maintenance reinvestment and capital disinvestment that have been implemented throughout the U.S.
2. Develop a framework to help guide the Vermont Agency of Transportation (VAOT) with strategic reinvestment / disinvestment decisions.
3. Identify candidate corridors for strategic disinvestment using a comprehensive approach that incorporates two network-based performance measures: 1) the Network Robustness Index (NRI) (Novak et al. 2012; Sullivan et al. 2010; Scott et al. 2006), and 2) Critical Closeness Accessibility (CCA) (Novak and Sullivan 2014; Sullivan et al. 2013)) and a qualitative consideration of potential disinvestment savings.
4. Develop a vulnerability index to help identify populations that may be adversely impacted by disinvestment decisions. We then apply the index to the candidate corridors identified in Objective 3 to evaluate the potential relative impact of specific disinvestment scenarios on vulnerable populations in the state of Vermont as compared to non-vulnerable populations.

2 Background and Literature Review

To understand the concept of *disinvestment*, it is important to draw a distinction between underinvestment due to budget shortfalls and targeted (i.e. strategic) disinvestment. Underinvestment stems from not having enough money to fully fund all projects and / or assets that require or request funding (i.e. budget shortfalls). In some cases, underinvestment may be allocated equally across all assets and projects (i.e., reduce all operational area budgets in the state by 10%). In other cases, underinvestment may occur in a more ad hoc or reactionary manner. For example, once a specific budget threshold is hit, no more projects are funded, regardless of need or how “important” those projects might be. Whether underinvestment occurs in an equitable or ad hoc manner, the result is that assets that are due for maintenance or are in need of repair are not provided the funding needed to properly maintain or repair those assets due to budget shortfalls. This is not the same as disinvestment.

Strategic disinvestment involves the prioritization of assets or projects in terms of their strategic importance (or lack thereof), for the purpose of *deliberately* shifting investments away from the lowest priority assets and toward the highest priority assets. Thus, strategic disinvestment involves conscious, deliberate efforts to prepare for budget shortfalls by defunding targeted lower-priority assets. There is an intentionality to disinvestment that is lacking in the chronic underfunding that often plagues the nation’s transportation system.

2.1 Current State of Practice

Strategic reinvestment / disinvestment is not an entirely new concept in managing and financing the maintenance, repair, and rehabilitation of transportation assets. In 2015, the National Cooperative Highway Research Program (NCHRP) released a research synthesis providing a road map to transportation disinvestment (Duncan and Weisbrod 2015). The synthesis defined the strategic disinvestment paradigm, provided background information on tools that can be used to evaluate disinvestment decisions, and discussed various case studies of disinvestment across federal, state, and local agencies. A substantial number of state departments of transportation were surveyed to assess their experiences with disinvestment decision-making as part of the synthesis. The state-level case studies provided real-world examples of

how different states prioritized transportation funds for projects that best fit their strategic plans and goals.

About half of all the state DOTs surveyed reported struggling with infrastructure reinvestment / disinvestment decisions (Duncan and Weisbrod 2015). The majority of respondents noted that the state transportation improvement program (STIP) could serve as a suitable vehicle for examining disinvestment. Many respondents also noted that an important component of the strategic disinvestment process was the reinvestment of at least a portion of the funds saved through disinvestment to higher-priority projects or programs. Specifically, many state DOTs felt that the reinvestment (or transfer) of funds to high-priority projects was essential in justifying the disinvestment action. One of the findings of the survey was the stated need to develop evaluation methods specifically tailored to assess outcomes associated with different disinvestment scenarios.

2.2 Vermont's Strategic Investment Approach

In the state of Vermont, the project-prioritization component of the state's capital-project development process helps guide infrastructure investment decisions at the project level. The VAOT initially implemented a project prioritization process in 2006 (RSG 2009; VAOT 2009). The primary motivation behind this effort was to provide structured guidelines for evaluating and prioritizing the selection and funding of transportation infrastructure projects across different asset classes (i.e. paving, roadway, safety and operations, park-and-ride, etc.), given that the performance measures that are used to rank the various projects are not consistent across all the asset classes.

Table 1 provides an overview of the specific scoring metrics associated with each transportation asset class (VAOT, 2016a). Note that for the various highway asset classes, the prioritization process takes into account current conditions, cost/benefit ratios, regional priorities, project momentum, and other factors that may be specific to particular assets.

Table 1. VAOT Project Prioritization Scoring

Project Category	Condition	Cost/ Benefit	Regional Priority	Project Momentum	Network Designation	Remaining Life	Functionality (meets standard)	Capacity / Demand	Designated Downtown	Safety	Multimodal / Transit Service	Waterway Adequacy / Scour Susceptibility
Paving	20	60	20		*							
Bridge	30	10	15	5		10	5	15				10
Roadway	40	20	20	20	*				10			
Traffic Operations		20	20	10				40		20		
Park and Ride	40	20	20	20	*			*			*	
Bike/Ped	20	20	20	20	10				5		5	

* Represents factors that are accounted for, but scored as a secondary consideration in another metric (e.g. network designation in paving projects accounted for by categorizing and allocating projects by designation interstate, national highway, state highway, town highway).

Significant opportunities for cost savings may also be achieved by renegotiating budget allocations between VAOT’s capital programs (where the project-prioritization process is implemented) and its maintenance & operations sections. Although maintenance & operations decisions are not guided by the same structured project-prioritization as capital project decisions, they are being increasingly directed by performance measurement targets. Based on examples provided in the 2015 NCHRP synthesis, it would be possible for the VAOT to use performance measurement targets to help evaluate the impacts associated with disinvestment in maintenance & operations activities.

2.3 Potential Disinvestment Strategies

It is important to note that many of the scoring metrics presented in Table 1 (for the prioritization of capital projects) are project-based and evaluate each project in isolation, as opposed to evaluating the importance of each project in the context of its contribution to the entire transportation system or to the state’s strategic goals. Using the scoring metrics in Table 1, it is possible that a project focused on a particular locality or corridor could rise to the top of the prioritization ranking for a specific asset class; however, there is no guarantee that the project is crucial to the performance of the state’s transportation network, or that the project is critically important in achieving the state’s overall transportation priorities. From a strategic standpoint, the prioritization

and funding of transportation projects should be evaluated with respect to a project's value to the transportation network as a whole (Novak et al. 2012). A system-wide prioritization approach not only provides a more efficient use of resources, but ensures that investment decisions are strategically motivated.

Thus, the assets or projects that are most important to the functionality and safety of *the state's entire transportation network* should be prioritized. Conversely, the assets or projects that are not important to the functionality and safety of the transportation network represent possible candidates for disinvestment. Possible candidates for disinvestment might include: 1) assets or projects that address very specific or localized needs; 2) assets or projects that have decreased in importance over time, and 3) assets or projects that have outlived their original intended purpose or prescribed performance thresholds¹.

When evaluating investment alternatives, decision-makers should consider both conventional investment and disinvestment strategies, as these strategies may have very different or even conflicting focuses. Conventional transportation infrastructure investment strategies include:

- maintenance,
- repair,
- replacement,
- enhancement, and
- expansion;

whereas disinvestment strategies include:

- deferred action,
- modification of standards or performance thresholds,
- decommissioning,
- re-purposing, and
- jurisdictional change.

Figure 1 provides an overview of conventional investment strategies in contrast with disinvestment strategies on a relative scale of potential cost savings versus the change in responsibility, control, and/or obligation resulting from the action.

¹ It is important to note that the research team is not suggesting that all assets or projects that fall into one or more of these generalized classifications should automatically be targeted for disinvestment. Rather, that effective allocation of limited resources is best guided by longer-term, strategic decision-making keeping the state's overall mobility and safety goals in mind.

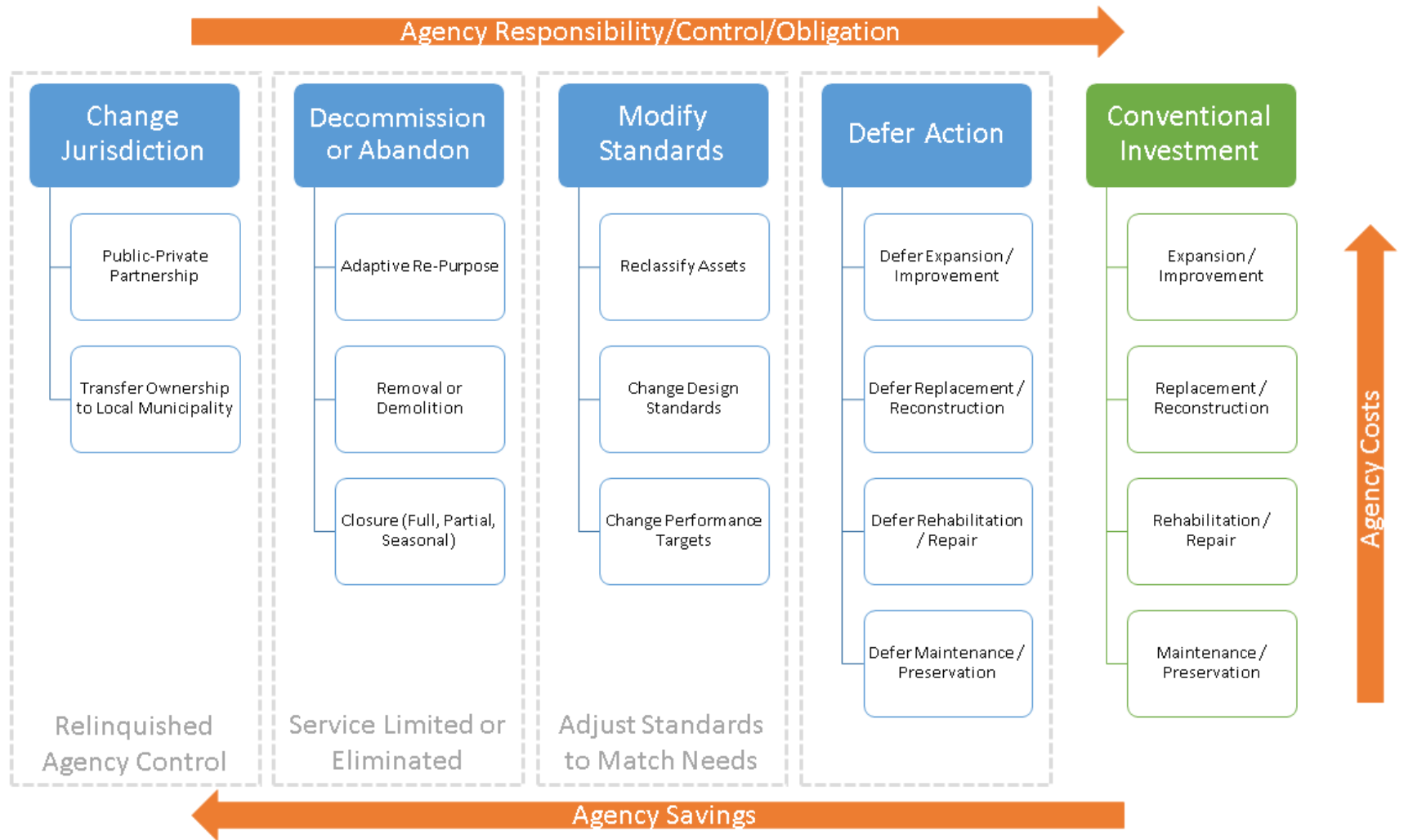


Figure 1. Disinvestment strategies for transportation assets.

Disinvestment decisions are not limited to “either/or” decisions, and it is important to note that different strategies may be used in conjunction with one another. It is also important to note that each strategy has a unique set of tradeoffs, and the impact of each disinvestment decision will vary on a case-by-case basis. For instance, accepting a new, lower *performance threshold* for a particular class of road may save VAOT money with respect to the short-term costs of maintenance and allow the agency to *defer rehabilitation* in the long-term; however, such a decision could potentially reduce public satisfaction and increase vehicle wear. Thus, the long-term effects of the decision could result in costs being transferred to individual travelers. These types of tradeoff should be evaluated carefully before any disinvestment decisions are made.

In an effort to better understand the concurrent application of different disinvestment strategies as well as the possible tradeoffs they pose, we examine a number of disinvestment scenarios and discuss the potential impacts associated with each. Table 2 provides a summary of the disinvestment scenarios included in the NCHRP research synthesis (Duncan and Weisbrod 2015), as well as additional cases found in the literature. The discussion is organized according to the framework provided in Figure 1.

Table 2. Disinvestment Strategy Cases from NCHRP and Literature

Disinvestment Strategy	Specific Disinvestment Action	Examples from NCHRP & Other Sources	Example Agency
Change Jurisdiction	Public-Private Partnership	Public-Private Partnership (PPP) in Pennsylvania provided a contract for bridge design, replacement, and maintenance over a 25-year period. The PPP was projected save the agency 30% in costs and reduce the time necessary to address bridge deficiencies by 75% (Murphy 2014).	PennDOT
	Local Municipality Turnback	Louisiana established a program for the voluntary transfer of state highway assets to parish jurisdictions. For the 5,000 miles of eligible highway, the projected operations and maintenance reduction was \$27M per year or \$2.5B over the 40-year project lifetime (Paul 2015).	Louisiana DOTD
Decommission or Abandon	Adaptive Re-Purposing	Vermont installed (or is installing) the Beebe Spur, Delaware & Hudson, Lamoille Valley, and Missiquoi Valley Rail Trails on railbanked corridors. Previously used for rail, the repurposing of the corridors for active transportation purposes allows the state to maintain the right-of-way and the option to use it for other transportation functions in the future.	VAOT
	Disposal, Demolition, Restoration to Original Condition	The National Park Service developed an asset priority index and facility condition index to rank assets and flag low ranking assets for disposal (Duncan and Weisbrod 2015). Evaluation of the disposal options highlighted the need to project costs associated with disposal, which are not negligible and often overlooked.	National Park Service (NCHRP)
	Abandonment	On the Pennsylvania Turnpike, three tunnel bores were abandoned in favor of a highway realignment project as a result of demand for the corridor increasing beyond the capacity of the original tunnels (Longfellow 2015).	PennDOT
	Closure (Full, Partial, Seasonal)	Vermont and Colorado identified opportunities for disinvestment at several rest areas they were operating and managing along interstates. In Vermont, the cost savings were estimated at \$1.4 million for the closure of 3 rest areas (VPR 2009). In Colorado, the cost savings associated with the closure of 5 rest areas were estimated at \$300,000 annually (Howes 2013).	VAOT, CDOT
Modify Standards	Reclassify Assets	Washington State DOT reclassified the roadways eligible for chip sealing. The decision expanded eligibility for a lower-cost treatment to include roads with 2,000-10,000 AADT, not just roads with 2,000 AADT or less (Duncan and Weisbrod 2015).	WSDOT (NCHRP)

Disinvestment Strategy	Specific Disinvestment Action	Examples from NCHRP & Other Sources	Example Agency
	Change Design Standards	The 1997 codified Flexible Design Standards allowed the state of Vermont to adjust the standards for the National Highway System (NHS) passing through town and village centers. The original standards called for realignment of routes with wider lanes and higher speeds. Many of these realignment projects were met with significant local opposition, which resulted in subsequent delay. Adhering to NHS standards wound up costing the Agency time and money. VAOT’s solution was to relax the NHS standards in downtown areas to be more flexible in terms of local needs and priorities.	VAOT
	Change Performance Targets	Minnesota disinvested in the state highway system to reinvest in the NHS based on the need to match federal funds (Duncan and Weisbrod 2015). The state lowered the minimum pavement condition of non-NHS class of roads. In the state of Connecticut, the highway that runs through Hartford is coming to the end of its useful life (Duncan and Weisbrod 2015). The Connecticut DOT is considering significant changes to performance targets for the highway. These changes primarily involve reclassifying the highway corridor as a boulevard in order to prioritize mobility, connectivity, and economic vitality in the neighborhoods it bisects. The previous classification as a highway corridor focused on providing a high speed thoroughfare through the city.	MinnDOT & ConnDOT (NCHRP)
Defer Action	Defer Rehabilitation / Repair	South Carolina disinvested in resurfacing and routine maintenance activities to reinvest limited funds into areas that are eligible to receive federal aid matches, highlighting the tradeoff between routine maintenance and increasing mobility (Duncan and Weisbrod 2015).	SCDOT (NCHRP)

As shown in Table 2, VAOT has already implemented some actions that fall under the general umbrella of reinvestment / disinvestment. As the term “disinvestment” can be politically charged and may elicit unfavorable reactions from the general public, disinvestment decisions are often very low profile and the term “disinvestment” may not be explicitly used. Consequently, a limited number of “disinvestment” examples appear in the literature. Different disinvestment strategies and some illustrative examples are discussed in more detail below.

Jurisdictional Change

Relinquishing control through *jurisdictional change* is one way in which state agencies are able to transfer the responsibility for maintaining an asset to another governing body. The agency gives up control of the asset in exchange for reprieve from maintenance and capital investment obligations. *Transferring ownership* of an asset or set of assets to local public entities is one way to accomplish jurisdictional change with *local municipality turnback*.

Recent efforts in Vermont to provide guidance to towns and local municipalities on the transfer of highway ownership from the state to town jurisdictions are summarized in a 2016 white paper (Gibson 2016). The paper provides a framework for identifying the maintenance activities that would become the responsibility of the town and the budget considerations that are typical for reclassification of state highways to Class I town highways. The paper also describes a cost analysis tool to assist towns in their assessments.

In the case of Louisiana, *reclassification* of nearly 5,000 miles of eligible state highway allowed the state to achieve its goal of owning 19% of the highway infrastructure mileage, which is consistent with the national average (LDOTD 2013). The state’s mission is to maintain control of assets that provide the greatest interurban mobility in the state. The reclassification program allows the state to *turnback* jurisdiction of state highway assets to parishes and local municipalities. In turn, local municipalities are incentivized to take control of the assets by the state offering to repair or rehabilitate highway segments below fair condition prior to transfer and by providing a 40-year maintenance credit for the asset to be used as the municipality sees fit. The municipalities can use the maintenance credit to address transportation debts, finance other capital projects, or budget for assets to support the operation, maintenance, and construction needs of their systems. As currently

budgeted, the program allows for the annual transfer of about 50 miles of highway and is projected to save the state approximately \$2.5 billion in maintenance and operation over the 40-year program lifetime.

In *public-private partnerships* (PPP or P3), the state transportation agency maintains ownership of the asset, but shares the maintenance and improvement burden by providing incentives such as multi-project contracts for private firms. These arrangements can save the state money and save private firms' time, as well as providing the firms with increased contractual security by awarding multi-project contracts. A PPP approach that has been successfully implemented in Vermont is the design-build project, which awards both the design and build contracts to the same firm. This essentially eliminates the bidding process that typically occurs between the design and construction phases of a project, allows for improved coordination within the project, and allows for significantly quicker turnaround times on projects.

The Pennsylvania DOT utilized the design-build approach for a large rehabilitation / replacement project focused on deteriorating bridges throughout the state. The \$899 million contract maintains PennDOT's ownership of the 558 bridges to be rehabilitated / replaced, but provides the contractual responsibility of designing, building, and maintaining the bridges to Plenary Walsh Keystone Partners for the next 25 years (Murphy 2014). The plan is estimated to save 30% of the overall costs to replace and maintain the deficient bridges, while cutting down the time of design and build by 75% (Murphy 2014).

Decommissioning or Abandonment

There is a documented history of transportation disinvestment in terms of infrastructure or asset abandonment, decommissioning, disposal, and/or closure. These types of decisions can be spurred on by changes in usage and performance. For instance, decommissioning a bridge may come about based on the combination of low traffic volumes, structural deficiencies, and system redundancy changes (i.e. other bridges in close proximity over the same waterway), resulting in either reduction of allowable loads, closure, or demolition. In other cases, decommissioning may only be temporary, such as cases throughout Vermont where roads are seasonally closed due to safety concerns and/or the significant burden winter maintenance activities impose.

One way in which states can decommission an asset while retaining the right-of-way is through *adaptive re-purposing*. The most familiar example of adaptive re-purposing are rails-to-trails projects across the U.S. There are currently over 2,880 rail-trails totaling more than 31,000 miles (Rails-to-Trails Conservancy n.d.). In Vermont, the state owns the right-of-way for 145 miles of railbanked trail facilities (VAOT 2016b). Some of these are already converted to recreational walking and biking paths, like the Bebee Spur Trail (“Beebe Spur Rail Trail | Vermont Trails | TrailLink.com” n.d.), while others are in the process of becoming connected active transportation corridors, such as the Lamoille Valley Rail Trail (“Lamoille Valley Rail Trail” n.d.).

In Pennsylvania, stretches of the original Pennsylvania Turnpike, including three tunnel systems, were abandoned. The right-of-way associated with the tunnels was initially repurposed from a rail corridor to accommodate automobile and truck traffic as part of the Pennsylvania Turnpike in the mid-1900s. As traffic on the Turnpike increased over time, PennDOT officials determined the most cost effective strategy would be to completely close and abandon the three tunnel sections in favor of a newly built bypass. The tunnels were closed and were eventually repurposed as part of the rails-to-trails project.

Recently, many state maintained rest areas throughout the U.S. have faced closure or decommissioning in the face of tight budgets. For example, in 2009 VAOT closed three highway rest areas (Highgate I-89 southbound, Sharon I-89 southbound, Hartford I-91 northbound, and Randolph I-89 northbound), which accounted for savings of approximately \$1.4 Million (VPR 2009). In fiscal year 2012, Colorado closed five of their 27 state owned and operated rest areas, which resulted in cost savings of approximately \$300K a year. As an alternative to closing other rest areas, Colorado explored a variety of options such as: allowing commercial activities inside the rest areas including advertisement, sale of travel and tourism items or tickets, lottery sales, and vending machines, and / or encouraging commercial development adjacent to the interstate right-of-way such as fuel, retail, and food and beverage services through PPP.

Modifying Standards

Disinvestment strategies that include *changing performance targets*, *altering design standards*, and/or *reclassifying assets* may also prove to be effective. Allowing state DOTs input into, and more flexibility in

adhering to, certain design standards associated with the national highway system has allowed states to modify standards in certain situations. For example, in Vermont, new federal standards requiring wide, 12 foot lanes with wide, 8 foot shoulders on rural, two-lane highways were met with significant community resistance, particularly where the highway passed through small population centers. Costly delays and lack of public support were detrimental to many widening projects, and gave cause to VAOT to reevaluate their approach and to question the logic behind the federal standards. Concerns of safety were often cited in these corridors where pedestrian crossing and reducing traffic speeds were the priorities of the community. While widening and straightening two-lane highways made sense in some areas, many of the highways that passed through villages and towns required more context sensitive solutions. More flexible design standards established guidelines that can be adjusted for village, town, or urban areas. Specifically, the new flexible standards allowed lane widths between 10-12 feet (a narrowed design for lower speeds) and shoulder widths between 2-6 feet, which accounted for areas constrained by right-of-way or buildings.

As some components of the interstate highway system reach the end of their useful life, many localities across the country are re-evaluating the functionality of specific highway corridors. For example, many highway corridors in urban areas were originally designed to move high volumes of traffic into and through city centers from quickly expanding suburban areas. Accordingly, the design and performance targets for those highway segments were speed and capacity focused. In response to those design and performance goals, high speed thoroughfares were constructed that often bisected city neighborhoods by grade separated, viaduct structure highway systems. In some places these structures isolated neighborhoods from desirable areas, like the Embarcadero in San Francisco (Eckerson 2006). In other places, highway structures segregated neighborhoods, resulted in an increased exposure to noise and air pollution, and created undesirable areas with higher crime incidence, like I-81 through Syracuse, NY (NYSDOT 2015).

Given that different classes of assets are held to different performance standards, *reclassification* of a set of assets can be a useful disinvestment approach for some state agencies, especially in cases where activity patterns have, or are projected to shift. For instance, bridge load ratings for the interstate highway system are typically much different than bridge load ratings on local roads. Reclassification of a

bridge corridor may allow deferment of action or change to performance targets for that particular asset, resulting in cost savings for the agency with the potential tradeoff of a change in the allowable load. Reclassification may also allow for a different set of treatments to be acceptable, like in the case of Washington State where reclassification of chip-sealing eligible roadways to include 2,000-10,000 AADT translated to significant cost savings based on the increased eligibility of roadways to a lower cost maintenance treatment (Duncan and Weisbrod 2015).

Deferment of Action

Deferment of action is a disinvestment strategy that exploits the time element of investment decision-making. Delayed actions may be particularly effective in conjunction with other disinvestment strategies, such as modifying the performance targets of a corridor or asset to justify the deferred maintenance action taken by the agency.

In South Carolina, an intentional choice to delay resurfacing and other routine maintenance activities was motivated by the need to reinvest funds to meet match obligations for federal projects. The goal of improving mobility and targeting limited state funds for specific mobility-focused projects that received matching federal matching funds took precedence over pavement condition and routine maintenance projects that were not eligible for matching federal funds.

2.4 Implications of Disinvestment for Vulnerable Populations

Unlike existing literature that focusses exclusively on the economic implications of disinvestment decisions, this report also addresses the potential social impacts associated with those decisions. Of particular concern is the impact of disinvestment in areas with low-volume roads or limited alternative routes, to disproportionately affect demographically vulnerable populations. As one objective of VAOT is to provide reasonably equitable access and mobility to the population it serves, the potential impacts of disinvestment decisions on the population should also be considered to ensure this objective is achieved.

In public health, vulnerable populations are defined as those most prone to disease and/or illness and lacking access to health services; resulting

in disparately poor health outcomes for these demographic groups (AJMC 2006). Similarly, the fields of emergency management and disaster preparedness explicitly identify populations that are acutely vulnerable to particular threats. Identifying highly vulnerable populations is critical in determining the areas that are likely need the most support in the face of a disaster (CDC 2015; CDC and ASTDR 2007). Demographics that help to distinguish vulnerable or disadvantaged populations include income, age (i.e. elderly), racial and ethnic status, chronic illness and disabilities, among others.

Institutions such as the Baltimore Metropolitan Council, have created vulnerability indices to assess the effectiveness of environmental justice programming and to help ensure they are fulfilling their duty to serve vulnerable populations equitably with federal dollars (Bridges and Kaminowitz 2015). The Center for Disease Control and Prevention has developed a social vulnerability index that considers four broad indicators:

- socioeconomic status;
- household composition and disability;
- minority status and language;
- housing and transportation.

Data resources that track changing demographics in time and space are the inputs needed in defining the factors or metrics of vulnerability. Therefore, much of the effort related to identifying and defining measures of vulnerability involves synthesizing relevant data from U.S. Census and the American Community Survey (ACS). These data sources provide the most comprehensive and accurately weighted demographic information. Table 3 provides a summary of the metrics relevant to the identification of vulnerable populations.

Table 3. Metrics for Identifying Vulnerable Populations Defined from the Literature.

Factor Category	Baltimore Metropolitan Council (Bridges and Kaminowitz 2015)	Community Commons (Community Commons 2014)	Centers for Disease Control (CDC) (CDC 2015)	CDC & Agency for Toxic Substances and Disease Registry (ATSDR) (CDC and ASTDR 2007)	Goodwin et. al., 2014 (Goodwin et al. 2014)
Income	Poverty	Population Below Poverty Line >= 30%	Poverty	Per Capita or Family Income Persons Living Below Poverty Line Housing Value	% Persons Living Below Poverty Line
Race / Ethnicity	Non-Hispanic, Non-White Hispanic			African-American Female, African-American Head of Household	Minority Population (African-American, Native American, Asian, Hawaiian, and Hispanic, non-White)
Housing Stock / Tenancy				Mobile Homes Renters Urban residents	
Education / Language Proficiency	Limited English Proficiency (LEP)	Population Less Than High School >=25%	Languages spoken at home Country of origin	Language Spoken at Home Not English Do Not Speak English Well	% of population 25+ years with no high school degree % of population speaking English as a 2 nd language
Gender					% of female heads of household
Health / Medical	Disabled		Disabilities (mobility, mental, intellectual, or sensory)	Partial or Full Physical Disabilities Cognitive Disabilities	
Age	Elderly		17 and Younger 66 and Older	17 and Younger 65 and Older	% of the population 65 years and older

Factor Category	Baltimore Metropolitan Council (Bridges and Kaminowitz 2015)	Community Commons (Community Commons 2014)	Centers for Disease Control (CDC) (CDC 2015)	CDC & Agency for Toxic Substances and Disease Registry (ATSDR) (CDC and ASTDR 2007)	Goodwin et. al., 2014 (Goodwin et al. 2014)
Transportation	Car-less households		Vehicle ownership (including car-less) Night versus day populations		% of households with no vehicle available
Density			Population density	Manufacturing or Commercial Establishment Density Housing Density	
Single-Sector Economic Dependence				% employed in extractive industries (fishing, farming, and mining) % classified as "rural farm"	
Infrastructure Dependence				Large debt-to-revenue ratio (by County) % employed in public utilities, transportation, and communication	

3 Description of Data

This section discusses the data resources used to inform the evaluation of potential disinvestment strategies and the identification of vulnerable populations for the state of Vermont.

3.1 American Community Survey

The American Community Survey (ACS) is administered annually by the U.S. Census Bureau to a sample of Americans to provide a detailed update of the demographics between decennial Census years. 5-year estimates are considered to be the most reliable as they represent the aggregation of five consecutive survey samples. Data used to develop the Vermont Vulnerability Index (VVI), which is explained in detail in the next section, were acquired from the ACS via the American FactFinder tool. The 5-year estimates spanning 2010 to 2014 for the following metrics were obtained for each town in Vermont:

- Per capita income (\$)
- Percent of people whose income in the past 12 months is below the poverty level (%)
- Median housing value of owner-occupied units (\$)
- Percent of Black or African American individuals (%)
- Percent of single Black or African American female householder (%)
- Percent of mobile homes (%)
- Percent of renter-occupied units (%)
- Percent of people with limited English proficiency (%)
- Percent of population with physical disability (%)
- Percent of population with cognitive disability (%)
- Percent of population 17 years and younger (%)
- Percent of population 65 years and over (%)

- Percent of households with no available vehicle (%)
- Percent of employees in agriculture, forestry, fishing and hunting, and mining (%)
- Percent of employees in transportation, warehousing, and utilities (%)

Most of these data were reported in the tables from the 5-year ACS. Metrics that were not directly reported for the entire 5-year time period were computed based on the average of two or more reported values. These include: percent of Black or African American individuals, percent of single Black or African American female householder, percent of people with limited English proficiency, and percent of population 17 years and younger. The tables, field labels, computations, and links to the American FactFinder downloads are further detailed in the Appendices.

3.2 VAOT Capital Investments

Each year, the VAOT releases the full transportation budget projection for the upcoming fiscal year. The forward of the budget outlines the considerations associated with the estimate of the federal and state funds that are allocated to specific capital programs and activities. Data used in evaluating the potential budget implications associated with the different disinvestment decisions was gathered from the VAOT website. The data included the most recent available transportation budget (FY 2017) and the STIP Report for 2016-2019. The data tables from these resources were translated into useable tables in Microsoft Excel.

3.3 Other Data Resources

Recent VAOT efforts to share data and information directly with the public has led the Agency to establish VTransparency, a website that serves as a data clearinghouse and information portal. The data shared on the portal is the same information used to support Agency decision-making. The intent of sharing data is in part to foster new and creative ways of utilizing the valuable data resources the Agency owns to help improve decision making. Additional data resources used in the research effort were obtained from the VTransparency site.

4 Methodology

In this section, we discuss the methodological approach used to identify the candidate corridors for disinvestment and to evaluate the effects of disinvestments on vulnerable populations in the state of Vermont. The team used the NRI and the CCA performance measures, coupled with generalized estimates of the potential cost savings associated with the different disinvestment scenarios to identify candidate corridors for disinvestment. Once the initial set of candidate corridors was identified using the NRI and CCA, we developed a new method of evaluating the potential impact different disinvestment decisions could have on vulnerable populations throughout the state. The evaluation process involves synthesizing indicators of vulnerability to catastrophic events from the Centers for Disease Control (CDC) and Agency for Toxic Substances and Disease Registry (ATSDR) (2007) into a novel, Vermont-specific vulnerability index, the VVI, which is applied at the town level using data from the ACS.

4.1 Identifying Candidate Corridors with the Network Robustness Index, the Critical Closeness Accessibility, and Budgets

The NRI is a performance measure that is used to evaluate the relative importance of a specific roadway component (i.e., a link, corridor, or bridge) with respect to the component's contribution to the overall performance of the roadway network (Scott et al. 2006). The NRI has been used to evaluate link criticality in the context of short-duration (e.g. construction) or long-term (e.g. facility closure) disruptions in both actual and hypothetical transportation networks (Novak et al. 2012; Scott et al. 2006; Sullivan et al. 2013, 2010). The NRI algorithm enumerates the system-wide increase in vehicle-hours of travel on the entire network as a consequence of a change in capacity on a single roadway component. Thus, components with high NRI values are more critical to the overall performance of the network as compared to components with low NRI values. Components with an NRI value of zero are not critical to network performance, and components with a negative NRI value suggest that network-wide VHTs would actually improve if capacity on the component were reduced (or the component was removed) (Sullivan et al. 2010). In this research study, we identify components with very low, zero, or negative NRI values as ideal candidates for disinvestment, as their overall contribution to the performance of the road network is non-existent or negligible.

The CCA index is a link-focused performance measure that quantifies the “accessibility” to critical services on a link-by-link (or component-by-component) basis, where *accessibility* is defined as the ease with which services and facilities can be reached while using the road network (Novak and Sullivan 2014). This definition forms the basis for the CCA measure, and “ease of reach” is quantified via travel time. Many existing accessibility measures only evaluate access to a specific node or set of nodes (or zones). The CCA index assigns a quantified accessibility value directly to the individual components in the roadway network with respect to each component’s contribution to moving travelers to and from critical locations. In previous work, the research team has used the CCA to evaluate the Vermont statewide highway network with respect to emergency services including police stations, fire houses, ambulance houses, hospitals, and other critical health care facilities (Novak and Sullivan 2014; Sullivan et al. 2013).

The CCA metric is static and will not change without significant changes to the location of critical services and/or the topology of the entire roadway network. Consequently, the CCA values associated with the state of Vermont roadway network calculated from previous research were used in this study (Novak and Sullivan 2014; Sullivan et al. 2013).

The use of the NRI and the CCA in the selection of candidate corridors for disinvestment was guided by estimates of cost savings from VAOT’s capital and/or maintenance and operations budgets. The potential cost savings associated with disinvestment decisions are linked to the specific disinvestment strategy (see Table 2), so each disinvestment decision should be evaluated on a case-by-case basis. Generally, projects or maintenance activities that are higher in costs but are intended for a link or corridor that is not critical to the statewide network should be prioritized for disinvestment. We used current projects from VTransparency as a method to assess possibilities for disinvestment. Links or corridors where relatively costly projects are proposed for the upcoming construction season were considered to be the best candidates. Once the initial budgetary screening was performed, the selection of candidate corridors was further guided by NRI and CCA results. Existing CCA values for each roadway segment were used directly, without modification. However, a new approach for calculating the NRI was implemented in which both capacity and travel speed were reduced in tandem and the NRI values were re-calculated for each roadway component in the network so that the capacity and speed reduction on each corridor accurately reflected the specific disinvestment strategy being considered. Four generalized disinvestment scenarios (A, B, C, and D) were evaluated. The four

scenarios and the associated capacity and speed reduction values are shown in **Error! Reference source not found.**

Table 4. Capacity Reduction and Travel Time Increase for Each Disinvestment Strategy

Scenario	Capacity Reduction	Travel Time Increase	Disinvestment Type
Disinvestment A	25%	25%	Defer Action or Modify Standards
Disinvestment B	50%	50%	
Disinvestment C	75%	75%	
Disinvestment D	100%	Not Applicable	Decommission

The generalized Disinvestment Scenarios A, B, and C, which consist of deferred action and/or modification of standards, are likely to range from fairly minor capacity reductions and travel time increases (i.e., 25% capacity reduction and 25% travel time increase in Disinvestment Scenario A) to much more dramatic reductions in capacity and travel time increases (i.e., 75% capacity reduction and 75% travel time increase in Disinvestment Scenario C). Generalized Disinvestment Scenario D is modeled using a capacity reduction of 100%, which effectively makes the corridor impassible. Thus, the travel time increase is not applicable. The full closure of a link or corridor is associated with decommissioning disinvestment strategies. The removal of a link could represent the closure of a bridge, closure of a road link, or re-use of a corridor for a purpose that no longer supports highway travel.

4.2 Evaluating Vulnerability of Vermont Populations

To evaluate the potential impacts associated with each of the disinvestment scenarios on vulnerable populations in Vermont, we first adopted a subset of vulnerability metrics from the CDC and ASTDR (2007) data. We then used these metrics to develop the VVI, which was applied to each of the towns in Vermont. Town level demographic data was collected from the Census portal and American FactFinder. The research team focused on selecting a subset of vulnerability metrics that were specifically relevant to transportation and mobility related to catastrophic disruption. Furthermore, the metrics were selected to minimize potential urban or rural biases. To avoid potential aggregation biases, the use of vulnerability thresholds from the national literature was avoided. We used a normalized ranking of the individual metrics based only on towns in Vermont. The vulnerability data set is

therefore bounded by, and specifically targeted to, a range of vulnerabilities that would be “most typical” in the state of Vermont. Vermont towns are ranked alongside other non-Vermont towns using the same set of vulnerability metrics as a baseline for comparison. Thus, the VVI is specifically designed for use in Vermont, which has vulnerable populations in both urban and rural communities. The vulnerability metrics used to create the VVI are shown in Table 5.

Table 4. Subset of Vulnerability Metrics Considered for Vermont

Metric	Magnitude Relationship to Vulnerability	Unit	Metric Category
Income Per Capita	↓	\$	Income
People Living in Poverty	↑	% of all people	Income
17 Years and Under	↑	% of total population	Age
65 Years and Over	↑	% of total population	Age
Housing Value	↓	\$ of owner-occupied units	Housing Stock / Tenancy
Mobile Homes	↑	% of all housing units	Housing Stock / Tenancy
Renter-occupied Homes	↑	% of all occupied housing units	Housing Stock / Tenancy
Households without Access to Vehicle	↑	% of all occupied housing units	Transportation
Cognitive Difficulty	↑	% of civilian non-institutionalized population	Health / Medical
Ambulatory Difficulty	↑	% of civilian non-institutionalized population	Health / Medical
Employed in Extractive Industries (agriculture, forestry, fishing and hunting, and mining)	↑	% of all workers	Single-Sector Economic Dependence
Employed in transportation and warehousing, and utilities	↑	% of all workers	Infrastructure Dependence

Metric	Magnitude Relationship to Vulnerability	Unit	Metric Category
Limited English Proficiency	↑	% of all people 5 years and over	Education / Language Proficiency
Black or African American	↑	% of total population	Race / Ethnicity
Black or African American Female Householder	↑	% of all families	Race / Ethnicity

In developing the VVI, the individual vulnerability metrics or factors (f_{ia}) for each town are weighed against the median value of the same factor for all towns in Vermont (\tilde{f}_a), where the town is i and the factor is a . All factors associated with increased vulnerability were retained, whereas factors that were associated with decreased vulnerability (as noted with a ↓ above in Table 45) were discarded. The individual factors were summed to create a single, generalized vulnerability index for each town, VVI_i , as shown in Equation 1.

$$VVI_i = \sum_a \left(\frac{f_{ia} - \tilde{f}_a}{\max f_a - \tilde{f}_a} \right) \quad (1)$$

We then created a binary variable to measure vulnerability, I_{VVI_i} where a value of one implies that the town is “vulnerable” and a value of zero implies that the town is “not vulnerable”. The vulnerability of each town is compared to a threshold median vulnerability index across all towns, \tilde{VVI} , to determine whether a town is vulnerable or not, according to Equation 2. Towns with a VVI value greater than or equal to the threshold median vulnerability value represent populations with an increased level of vulnerability.

$$\begin{aligned} VVI_i \geq \tilde{VVI} &\rightarrow I_{VVI_i} = 1 \\ VVI_i < \tilde{VVI} &\rightarrow I_{VVI_i} = 0 \end{aligned} \quad (2)$$

4.3 Determining the Effect of Disinvestment on Vulnerable Populations

Once the vulnerability index for each town in the state was calculated, we identified the towns that would be disproportionately affected by the different disinvest scenarios for each candidate corridor. We used the candidate disinvestment corridors to develop an impact forecast scenario for each disinvestment strategy.

For each impact forecast scenario, we examined the estimated traffic flow as measured in vehicles per day (vpd), between all sets of town pairs in Vermont. This examination was conducted using the Vermont Travel Model. The Vermont Travel Model includes the road network topology in Vermont in a geospatial interface in the TransCAD software platform. The Model uses land use and travel behavior patterns, along with network characteristics, to estimate a typical day of travel in the state (Sullivan and Sentoff 2015). If the traffic flow between any two towns amounted to greater than 0.50% of the total traffic flow along the selected disinvestment corridor, those towns were considered to be affected by the disinvestment and the town was added to the set X for corridor c (X_c), as shown in Equation 3.

$$\frac{Q_{c_{jk}}}{\sum_{jk} Q_c} \geq 0.005 * Q_c \rightarrow X_c \cup \{x_j, x_k\} \quad (3)$$

Where $Q_{c_{j-k}}$ is the flow between towns j and k using corridor c , and Q_c is the total flow on corridor c .

We then compiled a comprehensive list of all the towns throughout the state that were likely to be affected by disinvestment and estimated the potential impact of the disinvestment on vulnerable populations by weighing the number of vulnerable towns in the set against the total number of towns affected, as shown in Equation 4. A higher value of E_c is indicative of a more vulnerable population. An important consideration in developing the vulnerability index was to include the full spectrum of populations and land uses without bias towards more or less densely populated areas. The existing vulnerability literature tends to focus on either rural or urban areas in isolation, while the vulnerability index developed as part of this research addresses both urban and rural populations.

$$E_c = \frac{\sum I_{vvi}}{|X_c|} \quad (4)$$

Two steps are required to develop a forecast scenario to evaluate the impact of disinvestment along a single candidate corridor:

1. Identify the set of all affected towns, X_c , based on all trips to and from those towns (Q_{cjk}) according to Equation 3.
2. Estimate the effect (E_c) of the disinvestment scenario on vulnerable populations according to Equation 4.

In cases where there is extremely low traffic volume along a candidate disinvestment corridor, the impact of disinvestment is likely to be experienced only in a localized context. Consequently, we do not conduct a select link analysis for candidate disinvestment corridors with very low daily traffic volume assignments (<100 vpd). A manual check was performed to identify the towns that would potentially utilize the candidate corridor in these low traffic cases. The vulnerability of the town(s) where the candidate corridor is located dictated whether the disinvestment would disproportionately affect vulnerable persons.

5 Results

The results are from an initial screening of thousands of miles of state and some local roads in Vermont to identify opportunities where disinvestment *may be* justified and demonstrate how the CCA, NRI, and VVI metrics can be used to develop a set of possible candidate disinvestment corridors. It is important to stress that specific disinvestment decisions require a thorough evaluation of the local and regional impacts and involve collaboration with municipalities, RPCs, residents, businesses and other stakeholders that would be directly affected.

5.1 Candidate Disinvestment Corridors

As discussed previously, strategic decisions related to disinvestment should consider an asset's importance within the context of the roadway network as a whole. Thus, the research goal is to identify disinvestment opportunities in low importance, non-critical corridors. The research team used both the NRI and CCA performance measures to identify relatively low importance corridors in Vermont based on illustrative threshold values for the NRI and CCA². The candidate disinvestment corridors associated with the threshold NRI and CCA values used in this study are shown in Figure 2. The corridors that are identified include all four disinvestment strategies, A, B, C, and D. Broadening the acceptable thresholds for defining "low" NRI and CCA target values would obviously increase the number of corridors and miles of roadway that are identified as candidate corridors for disinvestment. The candidate disinvestment corridors are distributed across the entire state, and occur in both rural and urban areas. Recall that high levels of redundancy and/or low traffic volumes are consistent with a low NRI value being associated with a specific corridor. Likewise, low CCA values imply that the corridor is not important in terms of providing accessibility to critical services.

² Threshold values for the NRI and CCA can be changed depending on agency objectives. For example, the value of either or both performance measures can be raised or lowered to provide a larger or smaller sample of potential disinvestment corridors.

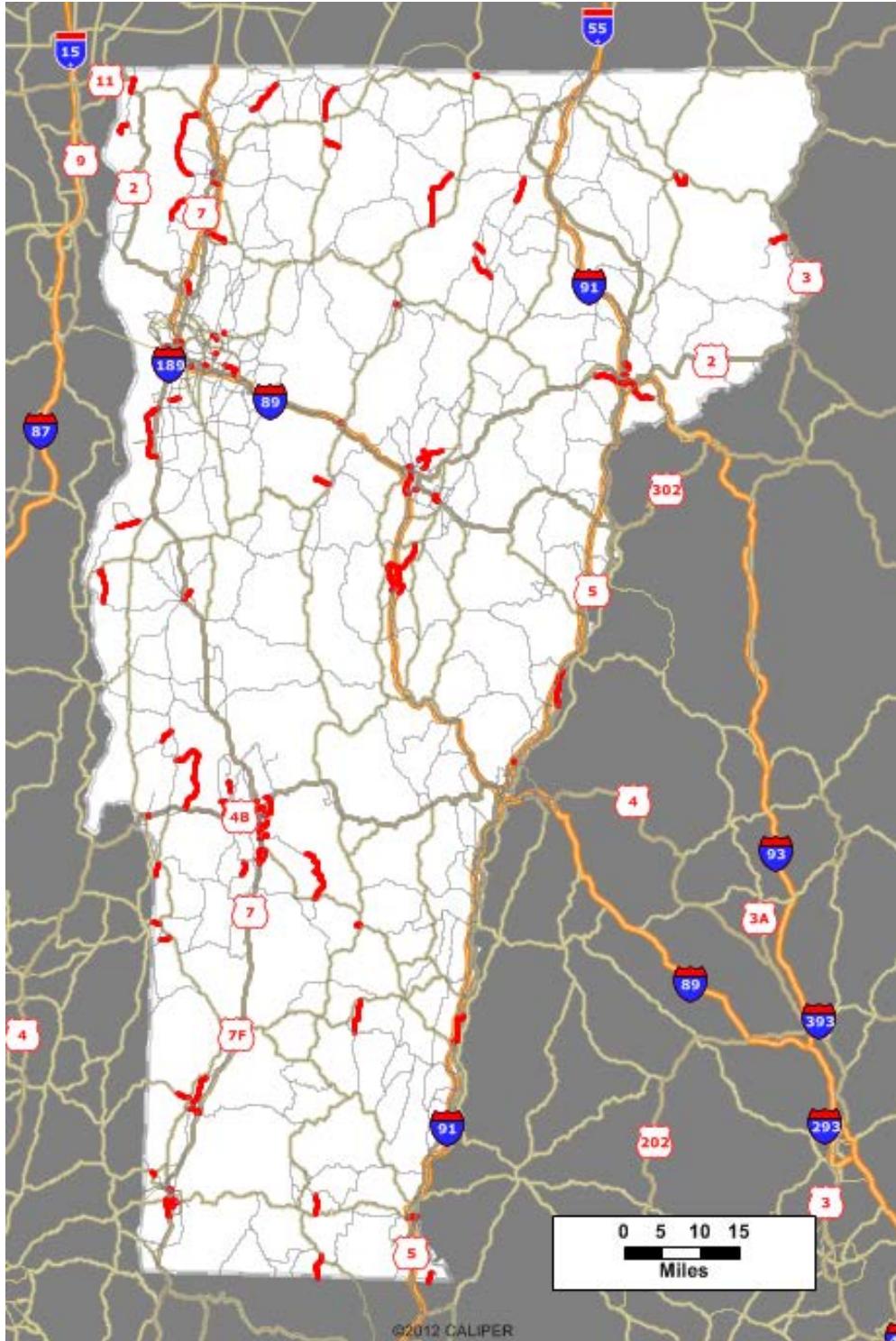


Figure 2. Candidate Corridors for Disinvestment across the State of Vermont.

All of the four classes of roadway represented in the statewide travel model (interstate, US highway, state highway, and some town highways³) appear as potential candidate disinvestment corridors. It is important to note that the model is a representation of the highway network in Vermont, and while all interstate, US, and state highways are included in the model, the list of town highways represented in the model is not exhaustive. Although roadways that are maintained by VAOT (i.e. state, US, and interstate highways) are typically viewed as more critical, a number of corridors containing state, US or interstate highway segments are identified as candidates for disinvestment.

The state maintained roadway links identified as potential candidates for disinvestment are listed in Table 5. Table 6 includes 36 links that equate to nearly 35 miles of roadway. Note that the specific disinvestment scenario is indicated in the far right column. For example, based on the NRI and CCA results, the Interstate 89 Highway entrance/exit into Norwich (Exit 5) is a candidate for disinvestment scenarios A and B, but not for scenarios C and D (first row of Table 6).

Table 5. Candidate Disinvestment Corridors (State, US, and Interstate Highways)

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
I-91N ON-RAMP EXIT 13 VT10A W	Interstate	0.21	1600	30	Norwich	✓	✓		
I-89S OFF-RAMP EXIT 14E US2 E	Interstate	0.28	1600	30	South Burlington	✓	✓	✓	✓
I-89S ON-RAMP EXIT 10 VT100 W	Interstate	0.20	1600	30	Waterbury	✓	✓	✓	✓
I-89N ON-RAMP EXIT 10 VT100 E	Interstate	0.19	1600	30	Waterbury	✓	✓	✓	✓
N MAIN ST / US HIGHWAY 2	US Highway	0.85	1200	45	Alburgh				✓
S MAIN ST / US HIGHWAY 2	US Highway	0.80	1200	30	Alburgh				✓
ROUTE 7	US Highway	0.20	1600	30	Manchester			✓	
ROUTE 7	US Highway	0.24	1600	30	Manchester	✓	✓	✓	✓
MISSING LINK RD / US HIGHWAY 5	US Highway	4.66	1200	40	Rockingham	✓	✓	✓	✓
STATE ROUTE 2B	US Highway	0.01	1200	35	St. Johnsbury	✓	✓	✓	✓
ROUTE 7	US Highway	0.32	1600	30	Sunderland	✓	✓	✓	✓
ROUTE 7	US Highway	0.18	1600	30	Sunderland	✓	✓	✓	✓
ROUTE 7	US Highway	0.18	1600	30	Sunderland	✓	✓	✓	✓
US HIGHWAY 5	US Highway	4.97	1200	40	Thetford	✓	✓	✓	✓
BATTEN KILL RD / STATE ROUTE 313	State Highway	1.66	1200	35	Arlington				✓
STATE ROUTE 313	State Highway	1.29	1200	40	Arlington	✓	✓	✓	✓
PHYLIS LN / VT-279 ON RAMP	State Highway	0.01	1100	40	Bennington	✓	✓	✓	✓

³ The statewide model does not include an exhaustive set of all town highways throughout the state.

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
VT-279 BENNINGTON BYPASS	State Highway	0.93	3520	55	Bennington	✓	✓	✓	✓
AIRPORT RD	State Highway	0.08	1200	30	Berlin	✓	✓	✓	✓
STATE ROUTE 65	State Highway	0.22	1200	30	Brookfield	✓	✓	✓	✓
STATE ROUTE 65	State Highway	0.56	1000	30	Brookfield	✓	✓	✓	✓
STATE ROUTE 65	State Highway	0.60	1000	30	Brookfield	✓	✓	✓	✓
STATE ROUTE 65	State Highway	2.44	850	30	Brookfield	✓	✓	✓	✓
ROUTE 7B CENTRAL	State Highway	1.97	1200	45	Clarendon	✓	✓	✓	✓
ROUTE 7B NORTH EXT	State Highway	0.09	1200	40	Clarendon	✓	✓	✓	✓
ROUTE 7B S EXT	State Highway	0.01	1200	35	Clarendon	✓	✓	✓	✓
VERMONT ROUTE 7B	State Highway	0.01	1200	45	Clarendon	✓	✓	✓	✓
VERMONT ROUTE 7B	State Highway	0.46	1200	35	Clarendon	✓	✓	✓	✓
VERMONT ROUTE 7B	State Highway	0.05	1200	35	Clarendon	✓	✓	✓	✓
STATE ROUTE 14	State Highway	3.66	1200	40	Craftsbury	✓	✓	✓	✓
ENT/EXT RAMP STATE HWY	State Highway	0.24	1600	35	Essex	✓			
UPPER MAIN ST / STATE ROUTE 15	State Highway	0.06	800	45	Essex	✓			
DUTTON AVE	State Highway	0.19	1200	40	Fair Haven				✓
STATE ROUTE 149	State Highway	1.05	1200	40	Pawlet				✓
STATE ROUTE 31	State Highway	1.65	1200	40	Poultney				✓
ROUTE 2B	State Highway	3.45	1200	40	St. Johnsbury	✓	✓	✓	✓

Table 6 lists the 152 links and nearly 180 miles of town highway roadway identified as potential candidates for disinvestment.

Table 6. Disinvestment Scenarios for Town Highway Candidate Corridors

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
S PLEASANT ST / US HIGHWAY 7	TH Class 1 Divided	0.03	1100	40	Middlebury	✓	✓	✓	✓
BANK ST / STATE ROUTE 67	TH Class 1	0.17	1100	40	Bennington				✓
HIGH ST	TH Class 1	0.05	1100	25	Brattleboro	✓	✓	✓	✓
RAILROAD ST / STATE ROUTE 243	TH Class 1	0.20	1200	40	Troy				✓
ENT/EXT RAMP TOWN HWY	TH Class 2 Divided	0.05	800	30	Burlington	✓	✓	✓	✓
ENT/EXT RAMP STATE HWY	TH Class 2 Divided	0.05	1100	30	Rutland	✓	✓	✓	✓
ENT/EXT RAMP STATE HWY	TH Class 2 Divided	0.03	1200	30	Rutland	✓	✓	✓	✓
SPEAR ST	TH Class 2 Divided	0.05	800	30	South Burlington	✓	✓	✓	✓
JERSEY ST S	TH Class 2	4.74	1200	30	Addison	✓	✓	✓	✓
CARPENTER HILL RD	TH Class 2	0.01	1200	30	Bennington	✓	✓	✓	✓

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
ELM ST	TH Class 2	0.16	825	30	Bennington	✓	✓	✓	✓
MONUMENT AVE	TH Class 2	1.07	1200	30	Bennington	✓	✓	✓	✓
MONUMENT AVE	TH Class 2	1.27	1200	30	Bennington	✓	✓	✓	✓
WATER TOWER RD	TH Class 2	4.87	1200	25	Berkshire	✓	✓	✓	✓
CROSTOWN RD	TH Class 2	0.38	1200	30	Berlin	✓	✓	✓	✓
LAKE SHORE DR	TH Class 2	3.15	1200	30	Brighton	✓	✓	✓	✓
NORTHFIELD RD	TH Class 2	2.82	850	30	Brookfield	✓	✓	✓	✓
RIDGE RD	TH Class 2	1.13	1200	30	Brookfield	✓	✓	✓	✓
STONE RD	TH Class 2	0.96	1200	30	Brookfield	✓	✓	✓	✓
WEST ST	TH Class 2	1.28	1000	30	Brookfield	✓	✓	✓	✓
BATTERY ST	TH Class 2	0.03	825	30	Burlington		✓		
PEARL ST	TH Class 2	0.05	700	30	Burlington			✓	
GREENBUSH RD	TH Class 2	1.87	1200	35	Charlotte	✓	✓	✓	✓
GREENBUSH RD	TH Class 2	4.41	1200	35	Charlotte	✓	✓	✓	✓
MIDDLE RD	TH Class 2	1.42	1200	40	Clarendon	✓	✓	✓	✓
N SHREWSBURY RD	TH Class 2	0.85	1200	30	Clarendon	✓	✓	✓	✓
N CRAFTSBURY RD	TH Class 2	1.48	1200	40	Craftsbury	✓	✓	✓	✓
CENTER RD	TH Class 2	1.30	1050	30	East Montpelier	✓	✓	✓	✓
TYLER BRANCH RD	TH Class 2	2.10	1200	50	Enosburg	✓	✓	✓	✓
N FAYSTON RD	TH Class 2	1.97	1200	30	Fayston				✓
GEORGIA SHORE RD	TH Class 2	3.38	1200	30	Georgia	✓	✓	✓	✓
MONUMENT HILL RD / EAST HUBBARDTON RD	TH Class 2	11.85	1200	30	Hubbardton	✓	✓	✓	✓
CREEK RD	TH Class 2	3.31	1200	30	Irasburg	✓	✓	✓	✓
MAIN ST / STATE ROUTE 129	TH Class 2	1.84	1200	40	Isle La Motte				✓
MINES RD	TH Class 2	8.43	700	30	Lowell	✓	✓	✓	✓
OKEMO MOUNTAIN RD	TH Class 2	0.55	1050	40	Ludlow				✓
WASHINGTON ST	TH Class 2	1.03	1200	30	Middlebury				✓
BRIDGE ST	TH Class 2	0.61	1200	40	Morristown	✓	✓	✓	✓
PANTON RD	TH Class 2	2.88	1200	40	Panton	✓	✓	✓	✓
RIVER RD	TH Class 2	1.60	1200	40	Pawlet	✓	✓	✓	✓
COLD RIVER RD	TH Class 2	0.92	1200	30	Rutland	✓	✓	✓	✓
TOWN LINE RD	TH Class 2	2.08	1200	30	Rutland	✓	✓	✓	✓
WHITE CREEK RD / BANK ST	TH Class 2	0.45	825	30	Shaftsbury				✓
BOSTWICK RD	TH Class 2	0.65	1200	35	Shelburne	✓	✓	✓	✓
SHELBURNE RD	TH Class 2	0.11	700	35	Shelburne		✓	✓	✓
EASTHAM RD	TH Class 2	8.66	1000	30	Shrewsbury	✓	✓	✓	✓

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
FAIRFAX ST	TH Class 2	0.96	1200	35	St. Albans Town	✓	✓	✓	✓
MAQUAM SHORE RD / STATE ROUTE 36	TH Class 2	2.24	1200	30	St. Albans Town	✓	✓	✓	✓
MAQUAM SHORE RD / STATE ROUTE 36	TH Class 2	4.49	1200	35	St. Albans Town	✓	✓	✓	✓
BREEZY HILL RD	TH Class 2	1.18	1200	30	St. Johnsbury	✓	✓	✓	✓
LAKE HORTONIA RD	TH Class 2	2.09	1200	30	Sudbury	✓	✓	✓	✓
DUNHAM RD	TH Class 2	4.39	1200	40	Sunderland	✓	✓	✓	✓
MAQUAM SHORE RD / STATE ROUTE 36	TH Class 2	3.61	1200	30	Swanton	✓	✓	✓	✓
HUCKLE HILL RD	TH Class 2	1.43	1200	30	Vernon				✓
DANIELS FARM RD	TH Class 2	4.68	1200	30	Waterford	✓	✓	✓	✓
MARBLE ST	TH Class 2	1.47	1200	30	West Rutland	✓	✓	✓	✓
PLEASANT ST	TH Class 2	0.40	1200	30	West Rutland	✓	✓	✓	✓
STAGE RD / STATE ROUTE 8A	TH Class 2	3.27	1000	40	Whitingham				✓
ROOD POND RD	TH Class 2	5.39	1000	30	Williamstown	✓	✓	✓	✓
LAKE RAPONDA RD	TH Class 2	2.86	1000	30	Wilmington	✓	✓	✓	✓
LA FOUNTAIN ST	TH Class 2	0.19	700	25	Winooski	✓	✓	✓	✓
WEST CENTER ST	TH Class 2	0.04	1200	25	Winooski	✓			
BROOK ST	TH Class 3	0.08	825	30	Barre City	✓	✓	✓	✓
N SEMINARY ST	TH Class 3	0.15	825	30	Barre City	✓	✓	✓	✓
RIVER ST	TH Class 3	0.72	825	30	Barre City	✓	✓	✓	✓
S SEMINARY ST	TH Class 3	0.08	825	35	Barre City	✓	✓	✓	✓
SMITH ST	TH Class 3	0.21	825	30	Barre City	✓	✓	✓	✓
WEST ST	TH Class 3	0.10	825	25	Barre City	✓	✓	✓	✓
COOLIDGE AVE	TH Class 3	0.26	825	30	Bennington	✓	✓	✓	✓
DEWEY ST	TH Class 3	0.63	825	30	Bennington	✓	✓	✓	✓
GAGE ST	TH Class 3	0.11	825	30	Bennington	✓	✓	✓	✓
GAGE ST	TH Class 3	0.36	825	30	Bennington	✓	✓	✓	✓
PLEASANT ST	TH Class 3	0.22	825	30	Bennington	✓	✓	✓	✓
PLEASANT ST	TH Class 3	0.11	825	30	Bennington	✓	✓	✓	✓
PLEASANT ST	TH Class 3	0.13	825	30	Bennington	✓	✓	✓	✓
SCHOOL ST	TH Class 3	0.07	825	30	Bennington	✓	✓	✓	✓
SCHOOL ST	TH Class 3	0.17	825	30	Bennington	✓	✓	✓	✓
SCHOOL ST	TH Class 3	0.19	825	30	Bennington	✓	✓	✓	✓
SILVER ST	TH Class 3	0.06	825	30	Bennington	✓	✓	✓	✓
SILVER ST	TH Class 3	0.15	825	30	Bennington	✓	✓	✓	✓
UNION ST	TH Class 3	0.17	825	30	Bennington	✓	✓	✓	✓
UNION ST	TH Class 3	0.13	825	30	Bennington	✓	✓	✓	✓

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
VALENTINE ST	TH Class 3	0.08	825	30	Bennington	✓	✓	✓	✓
WASHINGTON AVE	TH Class 3	0.18	825	30	Bennington	✓	✓	✓	✓
WESTSIDE DR	TH Class 3	0.33	825	30	Bennington	✓	✓	✓	✓
HILL ST EXT	TH Class 3	2.06	1200	30	Berlin	✓	✓	✓	✓
FLAT ST	TH Class 3	0.22	825	30	Brattleboro	✓	✓	✓	✓
GREEN ST	TH Class 3	0.20	1100	25	Brattleboro	✓	✓	✓	✓
WILLIAMS ST	TH Class 3	1.04	825	30	Brattleboro	✓	✓	✓	✓
COLLEGE ST	TH Class 3	0.07	825	30	Burlington			✓	✓
COLLEGE ST	TH Class 3	0.05	825	30	Burlington			✓	
CRESCENT RD	TH Class 3	0.29	700	30	Burlington	✓	✓	✓	✓
ELMWOOD AVE	TH Class 3	0.20	700	30	Burlington	✓	✓	✓	
FLYNN AVE	TH Class 3	0.48	700	30	Burlington				✓
HOME AVE	TH Class 3	0.10	700	30	Burlington				✓
KING ST	TH Class 3	0.04	700	30	Burlington	✓	✓	✓	✓
KING ST	TH Class 3	0.04	700	30	Burlington	✓	✓	✓	✓
KING ST	TH Class 3	0.07	700	30	Burlington				✓
LAKE ST	TH Class 3	0.18	500	20	Burlington				✓
LAKE ST	TH Class 3	0.13	500	20	Burlington				✓
LAKESIDE AVE	TH Class 3	0.11	700	30	Burlington				✓
LAKESIDE AVE	TH Class 3	0.08	700	30	Burlington				✓
N CHAMPLAIN ST	TH Class 3	0.08	2400	25	Burlington				✓
N UNION ST	TH Class 3	0.12	1200	30	Burlington	✓			
S UNION ST	TH Class 3	0.05	1200	30	Burlington			✓	
S UNION ST	TH Class 3	0.05	1200	30	Burlington		✓		
E THOMPSONS POINT RD	TH Class 3	1.19	1200	45	Charlotte	✓	✓	✓	✓
E TINMOUTH RD	TH Class 3	1.86	1200	30	Clarendon	✓	✓	✓	✓
SQUIRES RD	TH Class 3	0.60	1100	30	Clarendon	✓	✓	✓	✓
ROUTE 2B	TH Class 3	0.01	1200	40	Danville	✓	✓	✓	✓
BARNES RD	TH Class 3	0.73	1200	30	East Montpelier	✓	✓	✓	✓
BLISS RD	TH Class 3	2.04	1200	30	East Montpelier	✓	✓	✓	✓
DODGE RD	TH Class 3	2.11	1200	30	East Montpelier	✓	✓	✓	✓
ESSEX WAY	TH Class 3	0.37	1600	35	Essex				✓
TOWERS RD	TH Class 3	0.19	700	25	Essex			✓	
SKUNK HILL RD	TH Class 3	2.94	1200	30	Georgia	✓	✓	✓	✓
HANNA RD	TH Class 3	4.61	1100	30	Highgate	✓	✓	✓	✓
S PLEASANT ST	TH Class 3	0.27	825	30	Middlebury	✓	✓	✓	✓

Road Name	Road Type	Length (miles)	Capacity (vphpl)	Speed Limit (mph)	Primary Town	Disinvestment Scenarios			
						A	B	C	D
HILL ST	TH Class 3	1.33	1200	30	Montpelier	✓	✓	✓	✓
LANGDON ST	TH Class 3	0.08	825	30	Montpelier	✓	✓	✓	✓
SCHOOL ST	TH Class 3	0.06	825	30	Montpelier	✓	✓	✓	✓
BEAVER POND RD	TH Class 3	1.24	1200	30	Proctor	✓	✓	✓	✓
LUNT PL	TH Class 3	1.00	1200	30	Rutland	✓	✓	✓	✓
STRATTON RD	TH Class 3	0.67	1200	30	Rutland	✓	✓	✓	✓
LINCOLN AVE	TH Class 3	0.39	825	30	Rutland City	✓	✓	✓	✓
NORTH ST	TH Class 3	1.03	825	30	Rutland City	✓	✓	✓	✓
UPLAND DR	TH Class 3	0.74	1200	30	Rutland City	✓	✓	✓	✓
BISHOP RD	TH Class 3	1.25	1200	35	Shelburne	✓	✓	✓	✓
COMMUNITY DR	TH Class 3	0.12	825	35	South Burlington	✓			
EAST AVE	TH Class 3	0.02	1650	30	South Burlington	✓	✓	✓	✓
FARRELL ST	TH Class 3	0.10	500	25	South Burlington				✓
HOLMES RD	TH Class 3	0.19	1650	30	South Burlington				✓
PINE ST	TH Class 3	0.42	825	30	St. Albans City	✓	✓	✓	✓
UPPER NEWTON ST	TH Class 3	0.12	825	25	St. Albans City	✓	✓	✓	✓
BAY ST	TH Class 3	0.12	825	30	St. Johnsbury	✓	✓	✓	✓
CENTRAL ST	TH Class 3	0.10	825	30	St. Johnsbury	✓	✓	✓	✓
CHERRY ST	TH Class 3	0.16	825	30	St. Johnsbury	✓	✓	✓	✓
CHURCH ST	TH Class 3	0.10	825	30	St. Johnsbury	✓	✓	✓	✓
DEPOT SQ	TH Class 3	0.16	825	30	St. Johnsbury	✓	✓	✓	✓
PEARL ST	TH Class 3	0.16	825	30	St. Johnsbury	✓	✓	✓	✓
ST JOHN ST	TH Class 3	0.34	825	30	St. Johnsbury	✓	✓	✓	✓
WINTER ST	TH Class 3	0.10	825	30	St. Johnsbury	✓	✓	✓	✓
PLEASANT ST	TH Class 3	2.11	1200	30	West Rutland	✓	✓	✓	✓
WATER ST	TH Class 3	0.28	1200	30	West Rutland	✓	✓	✓	✓
GOVERNOR CHITTENDEN RD	TH Class 3	2.61	1200	30	Williston	✓	✓	✓	✓
REDMOND RD	TH Class 3	0.35	1200	35	Williston				✓
ZEPHYR RD	TH Class 3	0.20	800	40	Williston	✓	✓	✓	✓
HOWARD HILL RD	TH Class 3	4.81	800	30	Windham	✓	✓	✓	✓
FLORIDA AVE	TH Class 3	0.53	700	25	Winooski	✓	✓	✓	✓
VALLEY RD	Other	0.10	825	35	South Burlington				✓
MAIDSTONE LAKE ACCESS RD	Other	2.07	1200	35	Brunswick				✓
PETTY BROOK RD	Other	1.74	1200	30	Milton	✓	✓	✓	✓

Using the candidate corridors shown in Tables 6 and 7, the research team selected a subset of bridges from these corridors as disinvestment candidates

using existing VAOT bridge performance measures. In the case of disinvestment in bridge assets, the impacts associated with the specific disinvestment scenario is extremely important (i.e., whether it is scenario A, B, C, D) and warrants careful consideration, as decommissioning bridge structures could potentially isolate residences, industries, or other locations that rely on those structures for access. Table 8 lists 33 candidate disinvestment corridors that contain at least one bridge.

Table 7. Selection of Candidate Corridors with One or More Bridges

Road Name	No. of Bridges	Road Type	VT Town or State	Length
ROUTE 2B	4	State Highway	St. Johnsbury	3.45
FROG HOLLOW RD	4	TH Class 2	Hubbardton	11.85
MISSING LINK RD / US HIGHWAY 5	2	US Highway	Rockingham	4.66
DUTTON AVE	2	State Highway	Fair Haven	0.19
STATE ROUTE 65	2	State Highway	Brookfield	0.60
DUNHAM RD	2	TH Class 2	Sunderland	4.39
BRIDGE ST	2	TH Class 2	Morristown	0.61
CROSTOWN RD	2	TH Class 2	Berlin	0.38
GREENBUSH RD	2	TH Class 2	Charlotte	4.41
WILLIAMS ST	2	TH Class 3	Brattleboro	1.04
LAKESIDE AVE	2	TH Class 3	Burlington	0.08
FLORIDA AVE	2	TH Class 3	Winooski	0.53
US HIGHWAY 5	1	US Highway	Thetford	4.97
STATE ROUTE 31	1	State Highway	Poultney	1.65
BATTEN KILL RD / STATE ROUTE 313	1	State Highway	Arlington	1.66
STATE ROUTE 149	1	State Highway	Pawlet	1.05
VERMONT ROUTE 7B	1	State Highway	Clarendon	0.46
UPPER MAIN ST / STATE ROUTE 15	1	State Highway	Essex	0.06
VT-279 BENNINGTON BYPASS	1	State Highway	Bennington	0.93
LAKE RAPONDA RD	1	TH Class 2	Wilmington	2.86
PANTON RD	1	TH Class 2	Panton	2.88
MAIN ST / STATE ROUTE 129	1	TH Class 2	Isle La Motte	1.84
MAQUAM SHORE RD / STATE ROUTE 36	1	TH Class 2	St. Albans Town	4.49
N FAYSTON RD	1	TH Class 2	Fayston	1.97
N CRAFTSBURY RD	1	TH Class 2	Craftsbury	1.48
CREEK RD	1	TH Class 2	Irasburg	3.31
DANIELS FARM RD	1	TH Class 2	Waterford	4.68
SCHOOL ST	1	TH Class 3	Bennington	0.17

WATER ST	1	TH Class 3	West Rutland	0.28
HOWARD HILL RD	1	TH Class 3	Windham	4.81
SCHOOL ST	1	TH Class 3	Montpelier	0.06
LANGDON ST	1	TH Class 3	Montpelier	0.08
HILL ST EXT	1	TH Class 3	Berlin	2.06

5.2 Identifying Locations in the State with the most Vulnerable Populations

Part of VAOT’s mission is to serve the Vermonter’s in a reasonably equitable manner; therefore, identifying vulnerable populations that may be disproportionately impacted by disinvestment decisions is crucial in evaluating the overall impact of these decisions. The potential impacts associated with various disinvestment scenarios on vulnerable populations was determined by assessing whether or not disinvestment in a candidate corridor was likely to have a large impact on the vulnerable populations in the area. The vulnerability index discussed in Section 3.3 was used as the primary metric to evaluate these impacts.

Figure 3 provides a color-coded “vulnerability” map of the state, where more vulnerable populations are indicated by a darker shading on the map (i.e., larger values of E_c). Highly vulnerable locations are distributed throughout the state and involve both urban and rural towns. Note that the extreme north-central region of the state including portions of Orleans and Franklin counties appear to contain vulnerable populations that may be more negatively impacted by disinvestment decisions relative to other areas in the state.

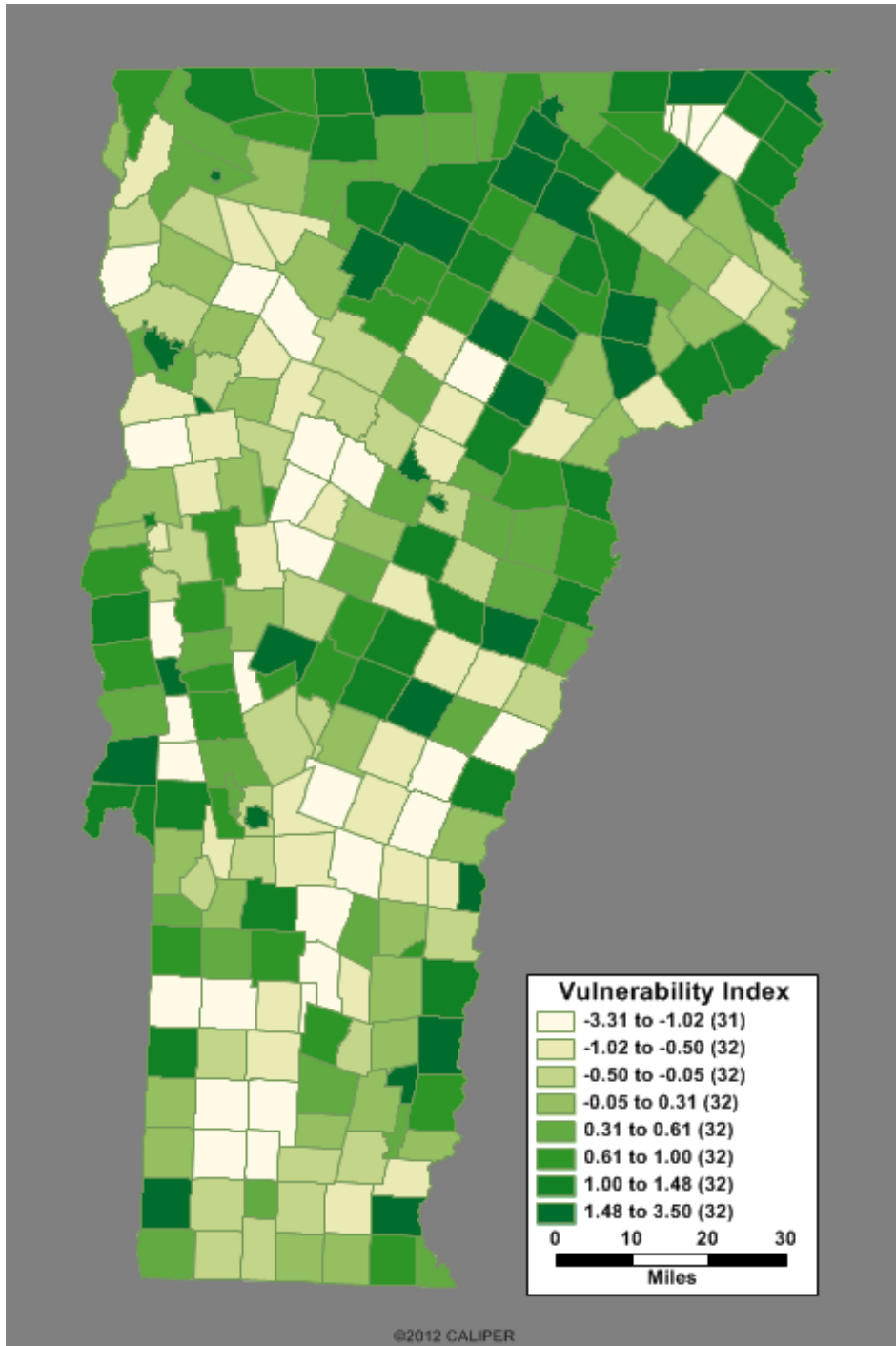


Figure 3. Locations with Highly Vulnerable Populations across the State of Vermont.

Overall, about 40% of the state-owned candidate disinvestment links identified in this analysis have the potential to disproportionately affect vulnerable populations. Table 8 provides a summary of the vulnerability assessments for the candidate disinvestment corridors with interstate, US highway, and state highway designations. The number of towns most directly impacted by the disinvestment (NX_c), the Vermont Vulnerability Index value (VVI_i), the effect on vulnerable populations (the binary variable E_c), the method used to identify the towns affected, and the primary town in which the candidate corridor is located are all provided.

Table 8. Vulnerability Assessment of Candidate Corridors for State Roadways

Road Name	Road Type	VVI _i	NX _c	E _c	Method	Primary Town
I-91N ON-RAMP EXIT 13 VT10A W	Interstate	0.82	11	Vulnerable	SLA	Norwich
I-89S OFF-RAMP EXIT 14E US2 E	Interstate	0.38	13	Not Vulnerable	SLA	South Burlington
I-89S ON-RAMP EXIT 10 VT100 W	Interstate	0.00	2	Not Vulnerable	Manual	Waterbury
I-89N ON-RAMP EXIT 10 VT100 E	Interstate	0.00	2	Not Vulnerable	Manual	Waterbury
N MAIN ST / US HIGHWAY 2	US Highway	0.78	9	Vulnerable	SLA	Alburgh
S MAIN ST / US HIGHWAY 2	US Highway	0.89	9	Vulnerable	SLA	Alburgh
ROUTE 7	US Highway	0.33	9	Not Vulnerable	SLA	Manchester
ROUTE 7	US Highway	0.25	4	Not Vulnerable	Manual	Manchester
MISSING LINK RD / US HIGHWAY 5	US Highway	1.00	3	Vulnerable	Manual	Rockingham
STATE ROUTE 2B	US Highway	0.50	2	Vulnerable	Manual	St. Johnsbury
ROUTE 7	US Highway	0.00	2	Not Vulnerable	Manual	Sunderland
ROUTE 7	US Highway	0.00	2	Not Vulnerable	Manual	Sunderland
ROUTE 7	US Highway	0.00	2	Not Vulnerable	Manual	Sunderland
US HIGHWAY 5	US Highway	0.50	2	Vulnerable	Manual	Thetford
BATTEN KILL RD / STATE ROUTE 313	State Highway	0.29	7	Not Vulnerable	SLA	Arlington
STATE ROUTE 313	State Highway	0.00	2	Not Vulnerable	Manual	Arlington
PHYLIS LN / VT-279 ON RAMP	State Highway	1.00	1	Vulnerable	Manual	Bennington
VT-279 BENNINGTON BYPASS	State Highway	1.00	1	Vulnerable	Manual	Bennington
AIRPORT RD	State Highway	1.00	1	Vulnerable	Manual	Berlin
STATE ROUTE 65	State Highway	0.00	1	Not Vulnerable	Manual	Brookfield
STATE ROUTE 65	State Highway	0.00	1	Not Vulnerable	Manual	Brookfield
STATE ROUTE 65	State Highway	0.00	1	Not Vulnerable	Manual	Brookfield
STATE ROUTE 65	State Highway	0.00	1	Not Vulnerable	Manual	Brookfield
ROUTE 7B CENTRAL	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon
ROUTE 7B NORTH EXT	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon
RTE 7B S EXT	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon
VERMONT ROUTE 7B	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon
VERMONT ROUTE 7B	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
VERMONT ROUTE 7B	State Highway	0.00	1	Not Vulnerable	Manual	Clarendon
STATE ROUTE 14	State Highway	1.00	1	Vulnerable	Manual	Craftsbury
ENT/EXT RAMP STATE HWY	State Highway	0.17	6	Not Vulnerable	SLA	Essex
UPPER MAIN ST / STATE ROUTE 15	State Highway	0.25	12	Not Vulnerable	SLA	Essex
DUTTON AVE	State Highway	0.56	9	Vulnerable	SLA	Fair Haven
STATE ROUTE 149	State Highway	0.50	12	Vulnerable	SLA	Pawlet
STATE ROUTE 31	State Highway	0.50	6	Vulnerable	SLA	Poultney
ROUTE 2B	State Highway	0.50	2	Vulnerable	Manual	St. Johnsbury

Table 8 provides a summary of the vulnerability assessments for the candidate disinvestment corridors with town highway designation. Over 60% of links that are candidate disinvestment corridors were identified as having the potential to affect vulnerable populations.

Table 9. Vulnerability Assessments for Candidates with Town Highway Designations

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
S PLEASANT ST	TH Class 1 Divided	1.00	1	Vulnerable	Manual	Middlebury
BANK ST	TH Class 1	0.38	8	Not Vulnerable	SLA	Bennington
HIGH ST	TH Class 1	1.00	1	Vulnerable	Manual	Brattleboro
RAILROAD ST	TH Class 1	0.89	9	Vulnerable	SLA	Troy
ENT/EXT RAMP TOWN HWY	TH Class 2 Divided	1.00	2	Vulnerable	Manual	Burlington
ENT/EXT RAMP STATE HWY	TH Class 2 Divided	0.33	3	Not Vulnerable	Manual	Rutland
ENT/EXT RAMP STATE HWY	TH Class 2 Divided	0.33	3	Not Vulnerable	Manual	Rutland
SPEAR ST	TH Class 2 Divided	1.00	2	Vulnerable	Manual	South Burlington
JERSEY ST S	TH Class 2	1.00	2	Vulnerable	Manual	Addison
CARPENTER HILL RD	TH Class 2	1.00	2	Vulnerable	Manual	Bennington
ELM ST	TH Class 2	1.00	1	Vulnerable	Manual	Bennington
MONUMENT AVE	TH Class 2	1.00	2	Vulnerable	Manual	Bennington
MONUMENT AVE	TH Class 2	1.00	2	Vulnerable	Manual	Bennington
WATER TOWER RD	TH Class 2	1.00	2	Vulnerable	Manual	Berkshire
CROSTOWN RD	TH Class 2	1.00	2	Vulnerable	Manual	Berlin
LAKESHORE DR	TH Class 2	1.00	1	Vulnerable	Manual	Brighton
NORTHFIELD RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Brookfield
RIDGE RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Brookfield
STONE RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Brookfield
WEST ST	TH Class 2	0.00	1	Not Vulnerable	Manual	Brookfield
BATTERY ST	TH Class 2	0.40	5	Not Vulnerable	SLA	Burlington
PEARL ST	TH Class 2	0.38	8	Not Vulnerable	SLA	Burlington
GREENBUSH RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Charlotte

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
GREENBUSH RD	TH Class 2	0.00	2	Not Vulnerable	Manual	Charlotte
MIDDLE RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Clarendon
N SHREWSBURY RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Clarendon
N CRAFTSBURY RD	TH Class 2	0.65	17	Vulnerable	SLA	Craftsbury
CENTER RD	TH Class 2	0.50	2	Vulnerable	Manual	East Montpelier
TYLER BRANCH RD	TH Class 2	1.00	1	Vulnerable	Manual	Enosburg
N FAYSTON RD	TH Class 2	0.25	16	Not Vulnerable	SLA	Fayston
GEORGIA SHORE RD	TH Class 2	0.33	3	Not Vulnerable	Manual	Georgia
FROG HOLLOW RD	TH Class 2	0.50	2	Vulnerable	Manual	Hubbardton
CREEK RD	TH Class 2	1.00	2	Vulnerable	Manual	Irasburg
MAIN ST	TH Class 2	0.58	12	Vulnerable	SLA	Isle La Motte
MINES RD	TH Class 2	1.00	2	Vulnerable	Manual	Lowell
OKEMO MOUNTAIN RD	TH Class 2	0.40	15	Not Vulnerable	SLA	Ludlow
WASHINGTON ST	TH Class 2	0.67	12	Vulnerable	SLA	Middlebury
BRIDGE ST	TH Class 2	0.82	11	Vulnerable	SLA	Morristown
PANTON RD	TH Class 2	0.50	4	Vulnerable	Manual	Panton
RIVER RD	TH Class 2	1.00	1	Vulnerable	Manual	Pawlet
COLD RIVER RD	TH Class 2	0.50	2	Vulnerable	Manual	Rutland
TOWN LINE RD	TH Class 2	0.50	2	Vulnerable	Manual	Rutland
WHITE CREEK RD	TH Class 2	0.38	8	Not Vulnerable	SLA	Shaftsbury
BOSTWICK RD	TH Class 2	0.00	2	Not Vulnerable	Manual	Shelburne
SHELburne RD	TH Class 2	0.43	7	Not Vulnerable	SLA	Shelburne
EASTHAM RD	TH Class 2	0.00	2	Not Vulnerable	Manual	Shrewsbury
FAIRFAX ST	TH Class 2	0.00	2	Not Vulnerable	SLA	St. Albans Town
GIROUX RD	TH Class 2	1.00	2	Vulnerable	Manual	St. Albans Town
MAQUAM SHORE RD	TH Class 2	1.00	2	Vulnerable	Manual	St. Albans Town
BREEZY HILL RD	TH Class 2	1.00	1	Vulnerable	Manual	St. Johnsbury
LAKE HORTONIA RD	TH Class 2	0.33	3	Not Vulnerable	Manual	Sudbury
DUNHAM RD	TH Class 2	0.00	3	Not Vulnerable	Manual	Sunderland
MAQUAM SHORE RD	TH Class 2	1.00	2	Vulnerable	Manual	Swanton
HUCKLE HILL RD	TH Class 2	1.00	6	Vulnerable	SLA	Vernon
DANIELS FARM RD	TH Class 2	0.50	2	Vulnerable	Manual	Waterford
MARBLE ST	TH Class 2	1.00	1	Vulnerable	Manual	West Rutland
PLEASANT ST	TH Class 2	1.00	1	Vulnerable	Manual	West Rutland
STAGE RD	TH Class 2	0.31	13	Not Vulnerable	SLA	Whitingham
ROOD POND RD	TH Class 2	0.50	2	Vulnerable	Manual	Williamstown
LAKE RAPONDA RD	TH Class 2	0.00	1	Not Vulnerable	Manual	Wilmington
LA FOUNTAIN ST	TH Class 2	1.00	1	Vulnerable	Manual	Winooski
W. Center St.	TH Class 2	0.75	4	Vulnerable	SLA	Winooski

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
BROOK ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
N SEMINARY ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
RIVER ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
S SEMINARY ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
SMITH ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
WEST ST	TH Class 3	1.00	1	Vulnerable	Manual	Barre City
COOLIDGE AVE	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
DEWEY ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
GAGE ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
GAGE ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
PLEASANT ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
PLEASANT ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
PLEASANT ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
SCHOOL ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
SCHOOL ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
SCHOOL ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
SILVER ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
SILVER ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
UNION ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
UNION ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
VALENTINE ST	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
WASHINGTON AVE	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
WESTSIDE DR	TH Class 3	1.00	1	Vulnerable	Manual	Bennington
Hill Street	TH Class 3	1.00	2	Vulnerable	Manual	Berlin
FLAT ST	TH Class 3	1.00	1	Vulnerable	Manual	Brattleboro
GREEN ST	TH Class 3	1.00	1	Vulnerable	Manual	Brattleboro
WILLIAMS ST	TH Class 3	1.00	1	Vulnerable	Manual	Brattleboro
COLLEGE ST	TH Class 3	0.27	11	Not Vulnerable	SLA	Burlington
COLLEGE ST	TH Class 3	0.27	11	Not Vulnerable	SLA	Burlington
CRESCENT RD	TH Class 3	1.00	1	Vulnerable	Manual	Burlington
ELMWOOD AVE	TH Class 3	0.33	6	Not Vulnerable	SLA	Burlington
FLYNN AVE	TH Class 3	0.27	11	Not Vulnerable	SLA	Burlington
HOME AVE	TH Class 3	0.27	11	Not Vulnerable	SLA	Burlington
KING ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
KING ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
KING ST	TH Class 3	1.00	1	Vulnerable	SLA	Burlington
LAKE ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
LAKE ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
LAKESIDE AVE	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
LAKESIDE AVE	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
N CHAMPLAIN ST	TH Class 3	0.60	5	Vulnerable	SLA	Burlington
N UNION ST	TH Class 3	0.43	7	Not Vulnerable	SLA	Burlington
S UNION ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
S UNION ST	TH Class 3	0.38	8	Not Vulnerable	SLA	Burlington
E THOMPSONS POINT RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Charlotte
E TINMOUTH RD	TH Class 3	0.00	2	Not Vulnerable	Manual	Clarendon
SQUIRES RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Clarendon
ROUTE 2B	TH Class 3	0.00	1	Not Vulnerable	Manual	Danville
BARNES RD	TH Class 3	0.50	2	Vulnerable	Manual	East Montpelier
BLISS RD	TH Class 3	0.50	2	Vulnerable	Manual	East Montpelier
DODGE RD	TH Class 3	0.50	2	Vulnerable	Manual	East Montpelier
ESSEX WAY	TH Class 3	0.23	13	Not Vulnerable	SLA	Essex
TOWERS RD	TH Class 3	0.23	13	Not Vulnerable	SLA	Essex
SKUNK HILL RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Georgia
HANNA RD	TH Class 3	1.00	2	Vulnerable	Manual	Highgate
S PLEASANT ST	TH Class 3	1.00	1	Vulnerable	Manual	Middlebury
HILL ST	TH Class 3	1.00	2	Vulnerable	Manual	Montpelier
LANGDON ST	TH Class 3	1.00	1	Vulnerable	Manual	Montpelier
SCHOOL ST	TH Class 3	1.00	1	Vulnerable	Manual	Montpelier
BEAVER POND RD	TH Class 3	1.00	1	Vulnerable	Manual	Proctor
LUNT PL	TH Class 3	0.50	2	Vulnerable	Manual	Rutland
STRATTON RD	TH Class 3	0.50	2	Vulnerable	Manual	Rutland
LINCOLN AVE	TH Class 3	0.50	2	Vulnerable	Manual	Rutland City
NORTH ST	TH Class 3	0.50	2	Vulnerable	Manual	Rutland City
UPLAND DR	TH Class 3	0.50	2	Vulnerable	Manual	Rutland City
BISHOP RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Shelburne
COMMUNITY DR	TH Class 3	0.27	11	Not Vulnerable	SLA	South Burlington
EAST AVE	TH Class 3	1.00	2	Vulnerable	Manual	South Burlington
FARRELL ST	TH Class 3	0.31	13	Not Vulnerable	SLA	South Burlington
HOLMES RD	TH Class 3	0.31	13	Not Vulnerable	SLA	South Burlington
PINE ST	TH Class 3	1.00	2	Vulnerable	Manual	St. Albans City
UPPER NEWTON ST	TH Class 3	1.00	2	Vulnerable	Manual	St. Albans City
BAY ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
CENTRAL ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
CHERRY ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
CHURCH ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
DEPOT SQ	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
PEARL ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury

Road Name	Road Type	VVI _i	N X _c	E _c	Method	Primary Town
ST JOHN ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
WINTER ST	TH Class 3	1.00	1	Vulnerable	Manual	St. Johnsbury
PLEASANT ST	TH Class 3	1.00	1	Vulnerable	Manual	West Rutland
WATER ST	TH Class 3	1.00	1	Vulnerable	Manual	West Rutland
GOVERNOR CHITTENDEN RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Williston
REDMOND RD	TH Class 3	0.25	12	Not Vulnerable	SLA	Williston
ZEPHYR RD	TH Class 3	0.00	1	Not Vulnerable	Manual	Williston
HOWARD HILL RD	TH Class 3	0.00	2	Not Vulnerable	Manual	Windham
FLORIDA AVE	TH Class 3	1.00	1	Vulnerable	Manual	Winooski
VALLEY RD	Private Road	0.31	13	Not Vulnerable	SLA	South Burlington
MAIDSTONE LAKE ACCESS RD	State Forest	0.83	12	Vulnerable	SLA	Brunswick
PETTY BROOK RD	Unknown	0.00	2	Not Vulnerable	Manual	Milton

6 Disinvestment Corridor Case Studies

To illustrate the importance in considering the potential impacts on vulnerable populations, we examine three candidate disinvestment corridors in detail in Sections 6.1, 6.2, and 6.3 respectively: 1) Route 7B, 2) Route 65, and 3) US 2.

6.1 Candidate Disinvestment Corridor: Route 7B

This particular case highlights that the use of disinvestment strategies by state agencies has occurred with more frequency than is broadly advertised. In the late 1980s Route 7B and Cold River Bridge were bypassed in the realignment of Route 7 south of Rutland. Given the new Route 7 alignment and the redundancy provided by bridge structures just to the east on Route 7 and just to the west on Middle Road across the Cold River, as well as the deteriorating condition of the historic Vermont Route 7B Cold River bridge, it was closed in 1989. Our initial analysis identified sections of Route 7B as having low NRI and CCA values, and thus Route 7B became a candidate corridor for disinvestment. The corridor also has a relatively low vulnerability score. With the demolition of the Cold River Bridge on Route 7B in 1995, the opportunity to disinvest in adjacent infrastructure components exists. The loss of connectivity along Route 7B does not significantly affect the surrounding community, as 7B has become a local road that only provides access to few residences and commercial locations.

6.2 Candidate Disinvestment Corridor: Route 65

Another candidate corridor that was identified as an opportunity for disinvestment and received a low vulnerability score (i.e. does not support highly vulnerable populations) is the nearly 5 miles of the Route 65 corridor located in Brookfield, VT. VT 65 begins at an intersection with Route 12 and then runs east through Brookfield, connecting to Route 14. In 2015, the historic Sunset Lake Floating Bridge was reopened after being closed in 2008. The bridge replacement project cost \$2.4 million with a 80/20 federal/state split (Rathke 2015). This particular project is an example of local champions garnering community support for a project that has historical significance, but has little to no strategic value in terms of the overall roadway infrastructure network.

6.3 Candidate Disinvestment Corridor: US 2

Approximately two miles of US 2 in Alburgh were identified as a candidate for disinvestment. US Highway 2 travels through the town center of Alburgh, where the speed limit along the highway drops to between 25 and 35 MPH to reflect the local land use pattern. Based on low NRI and CCA values, the portion of US 2 running through Alburgh would appear to be a candidate for reclassification or municipal turnback. However, it is important to note that the corridor serves a vulnerable population and disinvestment along the US corridor may place undue burden on the town of Alburgh and transfer the costs of disinvestment onto already vulnerable users.

7 Conclusions and Recommendations

A transportation infrastructure investment approach that more aggressively employs disinvestment / reinvestment strategies will require VAOT to refine the decision-making tools and methods of analysis that are already used in evaluating project prioritization and asset investment opportunities throughout the state. These tools and methods should include various measures of system-wide performance as well as considering how specific disinvestment decisions may affect vulnerable populations.

This report addresses the evaluation of a variety of generalized disinvestment scenarios in the state of Vermont. The specific objectives of this research are:

1. Review and document strategies for maintenance reinvestment and capital disinvestment that have been implemented throughout the U.S.
2. Develop a framework to help guide the Vermont Agency of Transportation (VAOT) with strategic reinvestment / disinvestment decisions.
3. Identify candidate corridors for strategic disinvestment using a comprehensive evaluation approach that incorporates network-based performance measures. Candidate corridors for disinvestment were identified using two network-based performance measures: 1) corridors that have little to no impact on system-wide performance when the speed and capacity reductions as measured by the NRI, and 2) corridors that are not important in accessing critical locations / services as measured by the CCA.
4. Develop a vulnerability index to help identify populations that may be impacted by disinvestment decisions.

Based on a system-wide strategic investment approach, the research team offers the following recommendations:

- Improve select link analyses for low volume roads to enhance the vulnerability assessment process and upgrade the candidate corridors currently requiring manual methods;
- Operationalize the vulnerability metric in TransCAD script as a standard output of the select link analysis scenario testing;
- Consider and evaluate other possible disinvestment strategies;

- Evaluate disinvestment strategies using different baseline levels for the NRI and CCA;
- Incorporate upcoming project and pavement condition data from VTransparency into the evaluation of strategic disinvestment and reinvestment;
- Investigate the temporal component of disinvestment using time-based performance metrics such as life-cycle and cost/benefit analyses.

The research presented here illustrates a range of disinvestment strategies that might be used to guide transportation investment decisions. Four general categories of disinvestment strategies were suggested using specific examples of disinvestment that are used by state transportation agencies throughout the U.S. The four generalized disinvestment categories are: 1) jurisdictional change, 2) decommissioning, 3) modification of standards, and 4) deferment of action. The four disinvestment strategies offer different opportunities for cost savings and are associated with varying levels of reduced state-level responsibility and/or obligation.

The four generalized disinvestment scenarios were evaluated using both the NRI and CCA to identify corridors that are viable candidates for disinvestment. Each scenario is modeled by disrupting roadway components by varying degrees, where each disruption scenario is associated directly with a specific capacity and speed reduction percentage that reflects the “most likely” impact associated with a specific disinvestment scenario. Once the initial candidate corridors for disinvestment were selected, each corridor was vetted according to the potential impact the disinvestment decision may have on vulnerable populations, as measured by a vulnerability index. Results from the analysis are presented in a tabular form within the report for clarity.

8 References

- AJMC. (2006). “Vulnerable Populations: Who Are They?” *American Journal of Managed Care*, 12(Prescription Drug Copays and Their Effect on Vulnerable Populations 13 Supplement), S348–S352.
- “Beebe Spur Rail Trail | Vermont Trails | TrailLink.com.” (n.d.). <<http://www.trailink.com/trail/beebe-spur-rail-trail.aspx>> (Oct. 19, 2016).
- CDC. (2015). *Public Health Workbook to Define, Locate, and Reach Special, Vulnerable, and At-risk Populations in an Emergency*. Department of Health and Human Services, Centers for Disease Control and Prevention, Office of Public Health Preparedness and Response.
- CDC, and ASTDR. (2007). *The CDC/ATSDR Public Health Vulnerability Mapping System: Using a Geographic Information System for Depicting Human Vulnerability to Environmental Emergencies*. NCEH Office of Terrorism Preparedness and Emergency Response (OTPER), ATSDR Geospatial Research Analysis and Services Program (GRASP), Atlanta, GA.
- Committee on Transportation Funding (CTF). (2012). *Vermont Transportation Funding Options, Section 40*. Final Report, January 8, 2013.
- Community Commons. (2014). “Vulnerable Populations by Census Tract.” *Community Commons*, <<http://www.communitycommons.org/docs/vulnerable-populations-by-census-tract/>> (Jul. 6, 2016).
- Duncan, C., and Weisbrod, G. (2015). “Economic and Development Implications of Transportation Disinvestment.” *NCHRP Synthesis of Highway Practice*, (480).
- Eckerson, C. (2006). *Streetfilms | San Francisco: Removal of the Embarcadero Freeway*.
- Gibson, L. (2016). *Class 1 Town Highways: Costs and Issues for Vermont Communities Considering Reclassification of State Highways*. White Paper, Prepared for the Vermont Agency of Transportation, DuBois & King, Inc.
- Goodwin, G., Schoby, J., and Council, W. (2014). *An Examination of Severe Environmental Justice Zones in Houston, TX*. SWUTC, Southwest Region University Transportation Center, Houston, TX.
- Herszenhorn, D. M. (2015). “House Passes \$300 Billion Bill to Improve Roads and Bridges.” *The New York Times*.
- Howes, B. (2013). *Alternatives to the Public Funding and Operation of Colorado’s Rest Areas*. US DOT and FHWA, Colorado Dept of Transportation Research, Denver, CO.
- Jamie Mac Bridges, and Mara Kaminowitz. (2015). *Vulnerable Population Index*. White Paper, Baltimore Metropolitan Council, Baltimore, MD.
- “Lamoille Valley Rail Trail.” (n.d.). .
- LDOTD. (2013). *Right-Sizing the State Highway System: A Voluntary Road Transfer Program*. Louisiana Department of Transportation and Development.
- Murphy, J. (2014). “PennDOT awards three-year, \$899 million contract to take care of bridges.” *PennLive.com*, <http://www.pennlive.com/politics/index.ssf/2014/10/team_awarded_multi-year_contra.html> (Mar. 2, 2016).
- Novak, D. C., and Sullivan, J. L. (2014). “A link-focused methodology for evaluating accessibility to emergency services.” *Decision Support Systems*, 57, 309–319.
- Novak, D. C., Sullivan, J. L., and Scott, D. M. (2012). “A network-based approach for evaluating and ranking transportation roadway projects.” *Applied Geography*, 34, 498–506.
- NYSDOT. (2015). *I-81 Viaduct Project Scoping Report*. FHWA and NYSDOT, Syracuse, NY.
- Paul, H. R. (Skip). (2015). “Right-Sizing the Louisiana State Highway System: Transferring 5,000 State Miles to Local Governments.” *TR News*, (296).

- Rails-to-Trails Conservancy. (n.d.). "Railbanking." *Rails-to-Trails Conservancy*, <<http://www.railstotrails.org/build-trails/trail-building-toolbox/railbanking/>> (Mar. 2, 2016).
- Rathke, L. (2015). "Vermont's new floating bridge buoys the spirits and business." *The Portland Press Herald / Maine Sunday Telegram*.
- RSG. (2009). *Vermont Long Range Transportation Business Plan*. VTrans, Montpelier, VT.
- Scott, D. M., Novak, D. C., Aultman-Hall, L., and Guo, F. (2006). "Network Robustness Index: A new method for identifying critical links and evaluating the performance of transportation networks." *Journal of Transport Geography*, 14(3), 215–227.
- Sullivan, J. L., Novak, D. C., Aultman-Hall, L., and Scott, D. M. (2010). "Identifying critical road segments and measuring system-wide robustness in transportation networks with isolating links: A link-based capacity-reduction approach." *Transportation Research Part A: Policy and Practice*, 44(5), 323–336.
- Sullivan, J., Novak, D., and Scott, D. (2013). *Travel Importance and Strategic Investment in Vermont's Transportation Assets*. TRC Report, University of Vermont.
- Sullivan, J., and Sentoff, K. (2015). *Vermont Travel Model 2014-2015*. TRC Report, University of Vermont Transportation Research Center, Vermont.
- VAOT. (2009). *Vermont Agency of Transportation Program FY 2009*. Annual Transportation Program, VAOT, Montpelier, VT.
- VAOT. (2016a). *Vermont Agency of Transportation Program FY 2016*. Annual Transportation Program, VAOT, Montpelier, VT.
- VAOT. (2016b). *Vermont Agency of Transportation 2016 Fact Book and Annual Report*. Annual Report, Montpelier, VT.
- VPR. (2009). "Vt. to permanently close at least 3 rest areas." *Vermont Public Radio*, <http://www.vpr.net/news_detail/84114/vt-to-permanently-close-at-least-3-rest-areas/> (Feb. 29, 2016).

Appendices

Appendix A. ACS Detailed Data Resources

Parameters	Units	Table	Attribute Labels and Computations	Attribute Labels and Computations	Link
Per capita income (\$)	dollars	DP03	HC01_VC118	INCOME AND BENEFITS - Per capita income (dollars)	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP03/0400000US50.06000
Percent of people whose income in the past 12 months is below the poverty level (%)	percent of all people	DP03	HC03_VC171	PERCENTAGE OF FAMILIES AND PEOPLE WHOSE INCOME IN THE PAST 12 MONTHS IS BELOW THE POVERTY LEVEL - All people	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP03/0400000US50.06000
Median housing value of owner-occupied units (\$)	dollars	DP04	HC01_VC127	VALUE - Owner-occupied units - Median (dollars)	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP04/0400000US50.06000
Percent of Black or African American individuals (%)	percent of all people	S02001	HD01_VD03 / HD01_VD01	Black or African American alone / Total number of people	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/B02001/0400000US50.06000
Percent of single Black or African American female householder (%)	percent of all families	B02001	HD01_VD06 / HC01_VC103	Female householder, no husband present / Total number of families	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/B02001/0400000US50.06000
Percent of mobile homes (%)	percent of all housing units	DP04	HC03_VC21	UNITS IN STRUCTURE - Total housing units - Mobile home	http://factfinder.census.gov/bkmk/table/1.0/

					en/ACS/14_5YR/DP04/0400000US50.06000
Percent of renter-occupied units (%)	percent of all housing units	DP04	HC03_VC65	HOUSING TENURE - Occupied housing units - Renter-occupied	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP04/0400000US50.06000
Percent of people with limited English proficiency (%)	percent of all people	S1601	HC01_EST_VC03 * HC03_EST_VC03	Speak a language other than English * Percent of specified language speakers - Speak English less than "very well"	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/S1601/0400000US50.06000
Percent of population with physical disability (%)	percent of all people	S1810	HC01_EST_VC52	PERCENT IMPUTED - Ambulatory difficulty	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/S1810/0400000US50.06000
Percent of population with cognitive disability (%)	percent of all people	S1810	HC01_EST_VC51	PERCENT IMPUTED - Cognitive difficulty	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/S1810/0400000US50.06000
Percent of population 17 years and younger (%)	percent of all people	S0101	HC01_EST_VC03 + HC01_EST_VC23 + HC01_EST_VC24	AGE - Under 5 years + SELECTED AGE CATEGORIES - 5 to 14 years + SELECTED AGE CATEGORIES - 15 to 17 years	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/S0101/0400000US50.06000
Percent of population 65 years and over (%)	percent of all people	S0101	HC01_EST_VC31	SELECTED AGE CATEGORIES - 65 years and over	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/S0101/0400000US50.06000
Percent of households with no available vehicle (%)	percent of all housing units	DP04	HC03_VC84	VEHICLES AVAILABLE - Occupied housing units - No vehicles available	http://factfinder.census.gov/bkmk/table/1.0/

					en/ACS/14_5YR/DP04/0400000US50.06000
Percent of employees in agriculture, forestry, fishing and hunting, and mining (%)	percent of civilian employed population	DP03	HC03_VC50	INDUSTRY - Civilian employed population 16 years and over - Agriculture, forestry, fishing and hunting, and mining	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP03/0400000US50.06000
Percent of employees in transportation, warehousing, and utilities (%)	percent of civilian employed population	DP03	HC03_VC55	INDUSTRY - Civilian employed population 16 years and over - Transportation and warehousing, and utilities	http://factfinder.census.gov/bkmk/table/1.0/en/ACS/14_5YR/DP03/0400000US50.06000

